Montana's

Industry

A Global Powerhouse

MontanaBeefCouncil.org



Beef Industry Fast Facts

- Cattle are Montana's #1 livestock commodity.¹
- U.S. producers raise 19% of the world's beef with only 6% of its cattle.²
- 95% of global consumers live outside of the U.S.³
- U.S. consumers spend ~10% of income on food.⁴

Our challenge and our opportunity is to **keep beef top of mind**, on grocery lists, and on restaurant menus.

That's the work of the Montana Beef Council.



ARTICLES OF INCORPORATION OF MONTAMA BEEF COUNCIL KNOW ALL MEN BY THESE PRESENTS: THAT we, the undersigned individuals, Dan Fulton of Ismay, Montana Forest Neel of Lewistown, Montana John Black of Hinsdale, Montana Walter Donahoe of White Sulphur Springs, Montana Joe Blazek of Glasgow, Montana Ralph Huntley of Wisdom, Montana A. J. Langman of Billings, Montana Ralph Huntley of Helena, Montana Ralph Huntley of Helena, Montana MEAT M

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Let's hold onto this nice market that is current on our beef! Fairs are a perfect spot for us to work at beef promotion. Some ideas that have been successfully used are:

1. "Beef on the Rocks" Beef bouillon is served over ice, in small paper cups. Given away.

2. Breakfast beef served hot from an electric skillet, a square that just fits on a cracker, served on a small Montana Slim napkin.

3. A guest book from which drawings are made at appointed times during the day, for copies of Beef Cookery, a roast, or any other beef item of your choice.

4. Have five cuts of beef, for identification. From the signed identification card that are correct, draw for a gift of beef, a choice cut, a quarter or a half, whatever you choose to give.

For successful promotion have a manned booth, visit with all comers, he ready with reasons for beef promotion for all of Montana, not just our industry. Stress the need for protein for health. Have something to give away, a mimeographed recipe, a car sticker. Give the public a reason for stopping at your booth.

Good luck for good eating - Beef!

COUNCIL

State of Montana, voluntarily associate ourselves together for the purpose of forming a non-profit corporation and do certify that:

I

C. T. 'Tad' Sanders of Billings, Montana do, pursuant to and in conformity with the laws of the

The name of this corporation shall be MONTANA BEEF COUNCIL.

II

The purpose for which said corporation is organized

is to unify a in a coordina merchandising through educa

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Who We Are The Montana Beef Council

- Founded in 1954 by Montana cattlemen and auction market owners to unite Montana's cattle industry to expand the use and marketing of beef products through education, research, and promotion.
- 5-cents-per-head was collected on a volunteer basis.
- From the beginning, this has been producer-led and producer-driven.

- Funded by the \$1-per-head Beef Checkoff (est. in 1986 under the 1985 Farm Bill).
 - 50¢ stays in Montana for programs directed by MBC Board.
 - 50¢ goes to the Cattlemen's Beef Board to fund national and international efforts.
- 12-member board representing 11 statewide agricultural organizations.
- Certified and audited by USDA Agricultural Marketing Service; governed by 7 CFR Part 1260.
- Mission: Enhance profit opportunities for Montana producers by increasing demand for beef and beef products.



Beef Checkoff & MBC Outline

History of State Beef Councils

Ala	bama -	1962
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Arizona - 1971

Arkansas –1983

California - 1954

Colorado - 1965

Delaware - 1989

Florida - 1955

Georgia - 1976

Hawaii - 1988

Idaho - 1967

Illinois - 1963

Indiana - 1976

Iowa -1970

Kansas – 1973

Kentucky - 1978

Louisiana – 1978

Maryland – 1986

Michigan – 1972

Minnesota – 1967

Mississippi – 1968

Missouri – 1986

Montana - 1954

Nebraska – 1970

Nevada – 1971

New Jersey - 1996

New Mexico - 1979

New York - 1986

North Carolina - 1986

North Dakota - 1973

Red = Created Prior to Mandatory Federal Checkoff

Ohio - 1970

Oklahoma – 1975

Oregon - 1959

Pennsylvania – 1976

South Carolina - 1986

South Dakota - 1964

Tennessee - 1986

Texas - 1986

Utah - 1969

Vermont - 1986

Virginia – 1965

Washington – 1969

West Virginia – 1986

Wisconsin - 1986

Wyoming - 1971

The Early Years: Beef Promotion

- 53,000 printed matchbooks distributed and 35,000 placed on each Northwest Air dinner plate during summer tourist season featuring Montana Slim.
- 1,072,000 napkins boasting the value of beef distributed to Montana restaurants.
- 250,000 CornBelt and West Coast cattle feeders reached each month during fall shipping season advertising the virtues of Montana cattle.
- Request sent to all auto manufacturers asking increased use of genuine leather in upholstery of new model cars.



MONTANANS BEEF UP THE YANKEES

Don't let the top hats fool you — they were recognized costume at the 75th annual MSGA convention in Miles City where Montana's three top cattle industry groups, the MSGA, the Montana Beef Council and the Montana Livestock Markets Association, recognized the unbelievable plight of the cellar - dwelling New York Yankees. The groups sent 50 choice breakfast BEEF STEAKS to the Yankees with the idea that the state's three organizations have kept Montana Beef in first place for many years and can do the same for Casey Stengel's Yankees. Pictured left to right, admiring the BEEF steaks are Joe Blazek, Glasgow, Bob Ellerd, Bozeman, Gene Etchart, Glasgow and Robin MacNab, Bozeman, representing the three organizations

MONTANA MAKES BEEF MAKES MONTANA





Building Beef Demand 39 Years of Success

The Beef Checkoff is one of agriculture's greatest collaborative success stories – built by producers, led by producers, and accountable to producers.

Every local dollar is multiplied through collaboration.





Executive Summary - 1995

THE NATIONAL BEEF

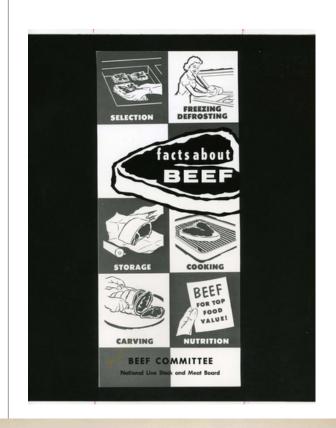
DUALITY AUDIT

Improving the Quality, Consistency,

Competitiveness and Market-Share of Beef

A Blueprint for Total Quality Management in the Beef Industry





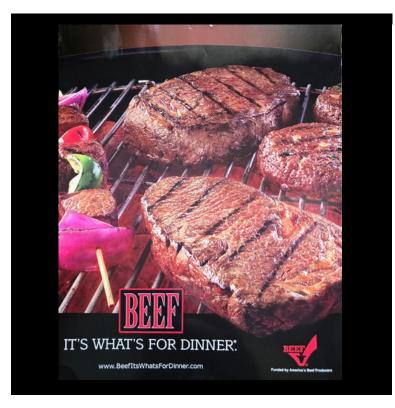


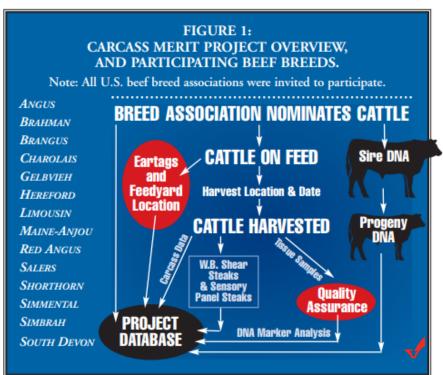
A Legacy of Innovation & Impact Laying the Foundation

- <u>1986:</u> Beef Checkoff begins under 1985 Farm Bill.
- <u>1987:</u> Launch of "Beef: Real Food for Real People."
- 1992: Debut of the iconic "Beef. It's What's For Dinner." campaign.
- <u>1994</u>: Checkoff-funded food safety research creates new pathogen controls that set industry standards.
- <u>Late 1990s:</u> Muscle profiling research identifies new steak cuts such as the Flat Iron and Petite Tender adding \$50-\$70 per head in carcass value and over \$2 billion in new industry revenue.⁵









Safety, Trust & Global Recovery

2000s

- 2003: During the BSE crisis, Checkoff-funded issue response reassures consumers, preserving domestic demand.
- 2006: U.S. Meat Export
 Federation's "We Care"
 campaign rebuilds Japanese
 trust, restoring beef sales to
 \$1.5 billion annually.



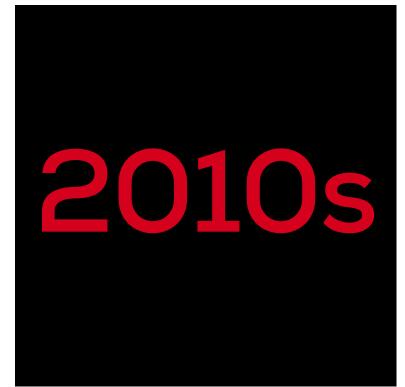
Montana Beef Council

420 N. California Street • Helena, MT 59601 • 406/442-5111

Brought to you by Montana beef producers through the beef checkoff program.

Nutrition, Digital Reach, and Advocacy

- 2010: Launch of Masters of Beef Advocacy (MBA) – now with 6,000+ graduates trained to share the modern beef story.
- 2012: BOLD (Beef in an Optimal Lean Diet) study proves lean beef in a heart-healthy diet lowers LDL cholesterol.
- We dramatically expanded lean beef options to meet consumer demands. In 2000, only 9 cuts met USDA "lean" or "extra lean" standards –today, there are nearly 40.
- 2014–2017: Checkoff partners with major retailers and platforms like Amazon Fresh and Arby's, boosting beef sales and visibility.





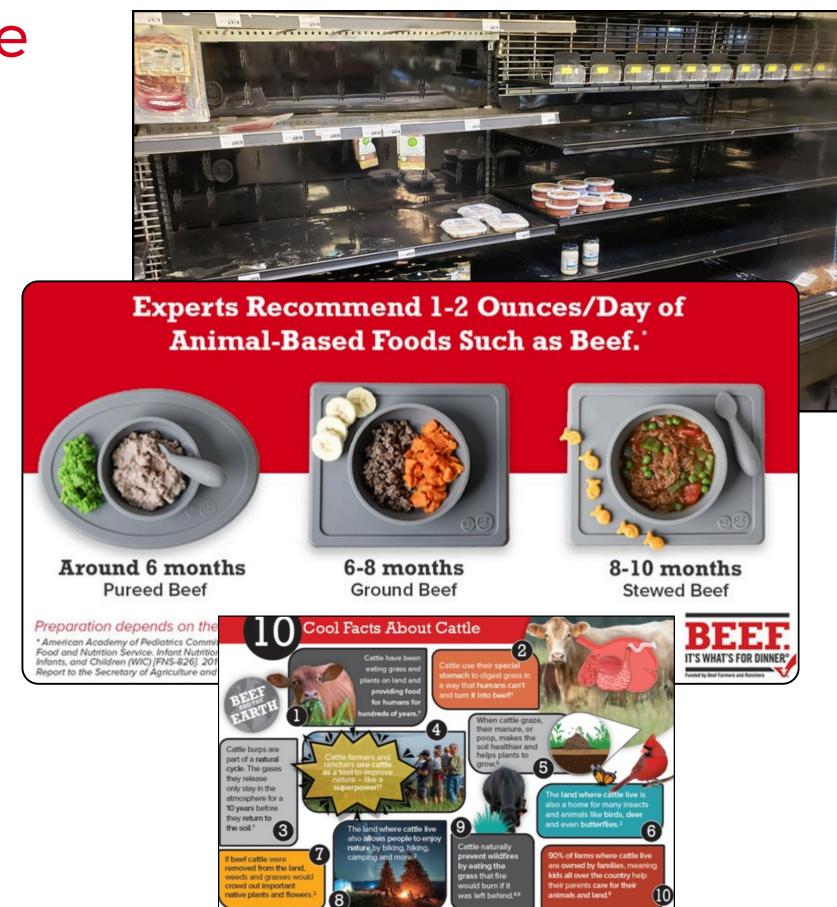




Data-Driven Demand & Resilience 2020s

- Checkoff contractors pivot quickly during the pandemic, driving record retail beef demand

 total meat sales volume at retail climb 10%
 and total dollar sales at retail rise 18%, even as restaurants close.⁶
- The U.S. Dietary Guidelines formally include beef as a recommended complementary food for infants and toddlers.
- Sustainability research highlights that U.S. producers now raise 66% more beef per animal with fewer resources, strengthening global confidence in beef's environmental efficiency.⁷



Boosting Demand & ROI 2022-2025

- Checkoff-funded retail and digital marketing deliver a \$31:1 sales impact, drawing 26% new beef buyers across e-commerce and in-store promotions.
- Expanded food safety, sustainability, and nutrition research continue reinforcing consumer trust and scientific credibility.
- The latest independent ROI study (Cornell University, 2024) confirms the Checkoff returns \$13.41 for every \$1 invested – a 1,241% ROI.



- Total domestic beef demand would have been 2.4 billion pounds (8.5%) lower per year than actual results.
- > The steer price would have been 7.8% lower per year than actual results.
- U.S. export beef demand would have been 372 million pounds (11.5%) lower than actual results in the seven major importing countries included in the study.

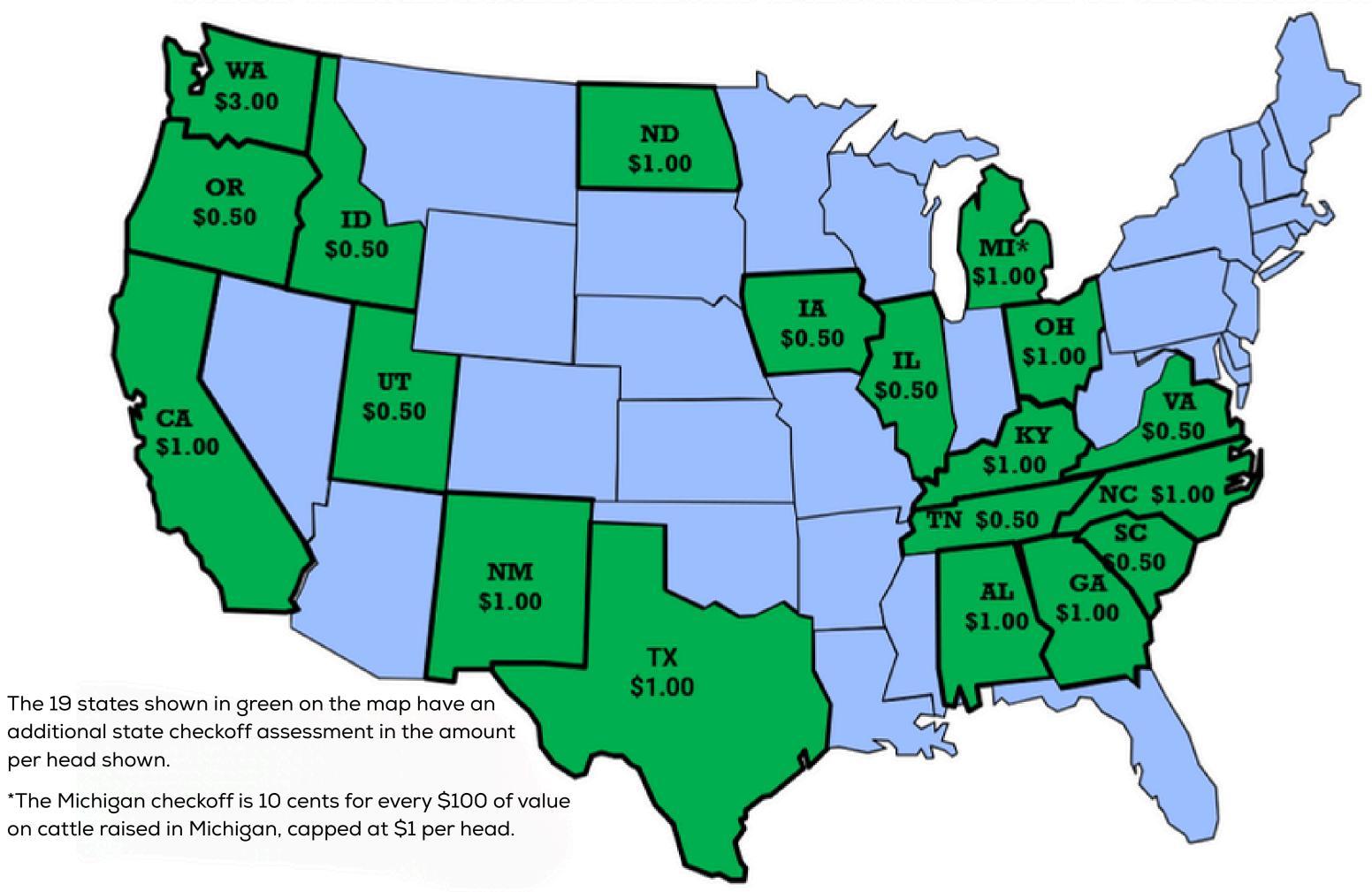


The Value of the Checkoff Dollar

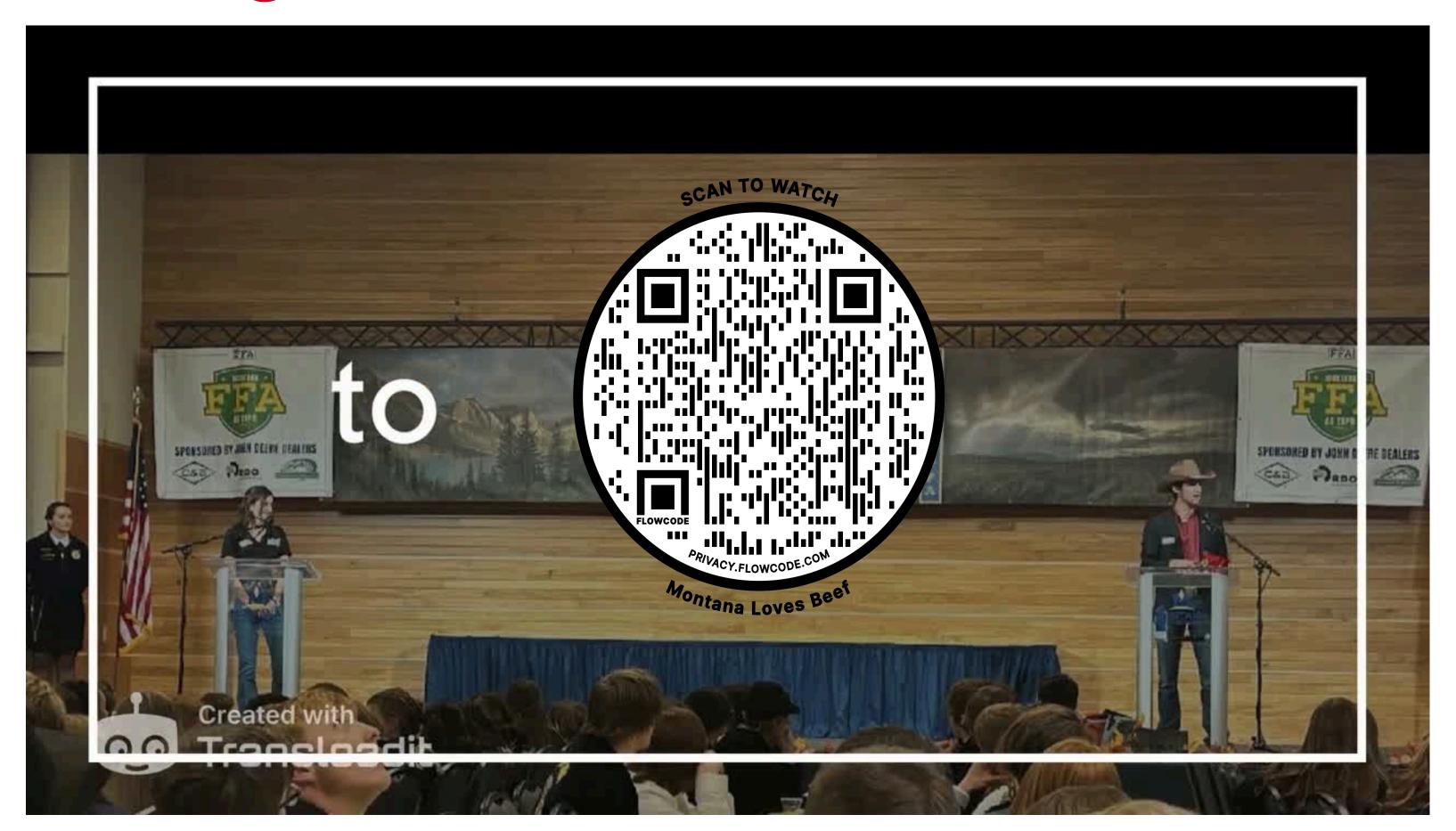
- A 1985 dollar has the same purchasing power as \$3.01 today, or a 201% increase.¹⁴
- Cattle are sold less times now = less Beef Checkoff collected compared to 1980s.
- A smaller cow herd = less Beef Checkoff collected.
- Every cost of ranching has increased severalfold – except the marketing dollar we use to promote beef.
- Yet, through partnerships, the checkoff remains efficient and impactful.
- Our producers have done more with the same dollar – and the results speak for themselves.

Item	Average Cost in 1986	Average Cost in 2025	Percent Increase
Gallon of Gas	\$0.89	\$3.15	254%
Pound of Ground Beef ⁹	\$1.29	\$6.12	375%
Movie Ticket ¹⁰	\$3.71	\$16.08	333%
Average Rent	\$385	\$1,711	344%
Base cost of a half-ton pickup truck ¹²	\$10,677	\$37,845	254%
Average Home Price ¹³	\$89,430	\$416,900	366%
Beef Checkoff Assessment	\$1 per head	\$1 per head	0%

States with an additional state-based checkoff or assessment.



Doing More with the Same Dollar



Montana Programs in Action

Promotion:

 Montana High School Association "Preferred Protein" partnership, Beef for Backpacks, Wendy's Montana campaign, MTN Network, and community events.

Consumer Education:

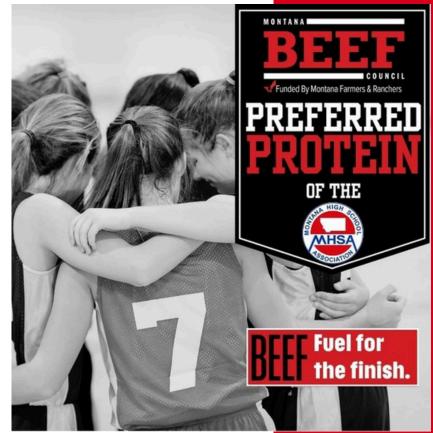
 FCS teacher grants, Team Beef Montana, School Nutrition outreach, dietetic intern tours, and youth education.

Global Marketing:

 Montana representation in U.S. Meat Export Federation, promoting American beef in over 80 markets worldwide.

Producer Communication:

 Radio outreach, annual reports, BQA training, and sustainability messaging.





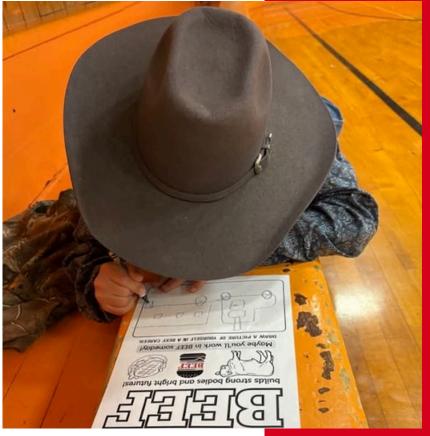


- Though smaller in scale than national campaigns, MBC remains a vital force for beef promotion and education in Montana.
 Amid countless consumer messages, beef advertising continues to stand out.
- With 25g of protein per serving and one natural ingredient, beef's value underscores the need for continued marketing to sustain demand and support Montana ranchers.

Fiscal Year 2024 REVENUE	
Checkoff Assessments	\$1,492,132
MT Cattle Sold in Other States	\$130,379
Less Cattlemen's Beef Board Remittance	(\$801,413)
Less Other State's Cattle Sold in MT	(\$9,541)
Net Assessments	\$811,557
Interest Income	\$91,861
Net In-State Revenue	\$903,418
Figure 1 Warra 2004 FWDENICEC	
Fiscal Year 2024 EXPENSES Promotion	\$180,709
Consumer Information	\$75,581
Industry Information	\$37,729
International Marketing	•
Domestic Marketing	\$161,029
Producer Communication	\$102,909
Administration	\$162,522
Collection & Compliance	\$148,121
Total Expense	\$1,015,065

Key Takeaways

- Producers built this program not through taxes, but through selfinvestment.
- Nearly 40 years of checkoff results show measurable returns in safety, quality, and demand.
- Montana Beef Council focuses on <u>accountability and impact</u> - multiplying local dollars through state, national, and international collaboration.
- <u>Partnership and innovation</u> are the best paths to strengthen beef promotion moving forward.









THANK YOU!



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Sources:

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