

2018 Q4 LFC Report

GENERAL PROJECT INFORMATION					SCHEDULE DATES			TOTAL ESTIMATED COSTS		APPROPRIATED BUDGET AMOUNTS					EXPENDED	OTHER				HEALTH							
Agency	Title	Overall	Current Phase	Sponsor	HB10 Funded	Actual Start Date	Original Delivery Date	Revised Delivery Date	Original Estimate	Current Estimate	General Fund	State Special Revenue	Federal	Other	Total	Total	Supplemental	Post-IMP	Re-Baselined	IV-V	Scope	Schedule	Budget	Risk			
				Project Manager																							
AGR	Agricultural Licensing System		Executing	Nechodom, Mark	No	4/29/2012	11/1/2013	6/30/2018	\$1,136,347	\$1,180,763					\$1,180,763	\$901,484	Yes	No	Yes	No							
				Foster, Sky																							

Description

Upgrade existing Licensing and Registration system to allow web based licensing, registrations, inspections and enforcement activities.

Project Objectives

Augment or replace existing hardcopy and email processes. Provide customers with an alternate method for registering products and renewing licenses. Provide department staff with alternative methods for entering inspection and enforcement data.

Agency Comments

Phase 3.75 was completed during Q3 of FY19. Implementation of the registration and licensing features of the database has been fully integrated into departmental procedures and business requirements, and minor adjustments in billing, invoicing and accounting procedures are underway.

Phase 4.0 has required further evaluation due to recent changes in federal Organic Certification requirements through USDA, as well as changes in federal Food Safety and Modernization Act requirements through the US Food and Drug Administration's evolving education, compliance, and inspection program. The department expects to complete its database development process during the next fiscal year, and will continue to advise the Legislature as new federal requirements become more clear, and database/IT design requirements are developed to meet those needs.

Due to changes in software licensing procedures, several requested and required changes have been put on hold until the provider is able to resolve key contractual issues.

Supplemental Report
 Legislative Finance Committee
 Revised December 19, 2017

Instructions: A Supplemental Report is due anytime:

- the overall health yellow or red;
- the project is rebaselined; and/or
 - rebaselining must be approved by the State CIO
- the current phase is On-Hold or Cancelled.

Project Information	
Agency	Agriculture (MDA)
Project Title	Agricultural Licensing System
Current Date	November 29, 2018
Sponsor	Mark Nechodom
Project Manager	Sky Foster
Overall Health	Yellow
Brief Description of Current Project Status	Three phases complete with multiple programs implemented. Currently completing Phase 4.0 re-gap development.
Major Milestones Completed	The project has completed development and implementation of several phases, including functionality for: <ul style="list-style-type: none"> • Feed and Fertilizer program licensing, product registration, assessments, inspections, sampling with lab interface, enforcement and online application payments. • Seed program licensing, assessments, inspections, sampling, enforcement and online application payments. • Produce program licensing, assessments, inspections, enforcement and online application payments. • Commodity program licensing, financial status and bonding review, inspections, enforcement and online application payments. • Pesticide licensing, product registration, manuals and training purchasing, inspections, sampling with lab interface, enforcement and online application payments. • Apiary licensing, site registration with mapping, inspections, enforcement and online application payments. • General Invoicing
Next Milestone(s)	<ul style="list-style-type: none"> • Amend original SOW to include changes in scope for Phase 4.0. • Development and implementation of Phase 4.0

List all issues, risks, scope changes, schedule changes, budget changes, etc.				
Issues and Risks	Date Identified	Planned Resolution and/or Mitigation	Schedule Impact (Weeks)	Budget Impact (Amount)
Phase 4.0 – the Organic program re-gap and development will extend this project beyond the original go-live date	11/9/2017	See Comment #3 below.	Unknown until the SOW amendment is finalized.	Unknown at this time.
Development and maintenance support will be transitioning to a new vendor in the next year or so	10/17/2018	See Comment #4 below	Minimum of 28 weeks	Unknown

Add additional comments

The department has re-baselined this project as a result of:

- 1) The department realized some gaps in the original SOW for 'Phase 4.0 – Organic Backoffice and Online' and thought it prudent to conduct a re-gap of Phase 4.0. Phase 4.0 development has not yet begun. Until the re-gap process is completed, the exact schedule and cost variants are unknown. As such, the schedule for implementation of Phase 4.0 will be delayed and the cost will be modified proportionate to the services received. Thus, the Scope and Risk indicators have been updated to Yellow. However, the department adjusted the schedule knowingly and still expects to have a fully functional Phase 4.0 within a workable time frame. The revised scope, schedule and pricing amendment for Phase 4.0 will be formally submitted to SITSD when the re-gap process is complete.
- 2) The total expended amount is less than the planned value and earned value due to the fact that less internal personnel resources were used in development of the project than was projected for the portion of project completed to date.
- 3) Plan of Action for Phase 4.0 –The department expects an amended SOW for the revised scope, price and schedule soon. The project is basically on hold until the department receives and accepts the amended SOW. Thus, the Total Expended, Planned Value and Earned Value have not changed since the last quarter.

The vendor recently implemented a revised Release Schedule and only allows for major releases in March and September. With this in mind, September 2018 would be the earliest that Phase 4.0 could be fully implemented. As such, the project will be re-baselined during the next quarter to outline the revised scope, price and schedule. Any additional expenses, if necessary, will be sourced from State Special Revenue program funds.

- 4) On October 1, 2018, we received notice from the software licensing management firm, National Agribusiness Technology Center (NATC) that the current vendor, Computer Aid, Inc. (CAI) would be transitioning out of the development and support role for the AgraGuard suite of products, including USAPlants, currently in use at the department. CAI committed to supporting the AgraGuard products for all customers with a valid support agreement, which we have. We will follow this closely and actively engage the AgraGuard community in selecting a replacement vendor and plotting the future direction of the AgraGuard product line.

2018 Q4 LFC Report

GENERAL PROJECT INFORMATION					SCHEDULE DATES			TOTAL ESTIMATED COSTS		APPROPRIATED BUDGET AMOUNTS					EXPENDED	OTHER				HEALTH					
Agency	Title	Overall	Current Phase	Sponsor	HB10 Funded	Actual Start Date	Original Delivery Date	Revised Delivery Date	Original Estimate	Current Estimate	General Fund	State Special Revenue	Federal	Other	Total	Total	Supplemental	Post-IMP	Re-Baselined	IV-V	Scope	Schedule	Budget	Risk	
				Project Manager																					
COR	MSP Perimeter Fence Security		Closing	Salmonsens, Jim	Yes	3/8/2016	12/31/2016	9/28/2018	\$550,000	\$624,000	\$550,000				\$74,000	\$624,000	\$624,000	No	No	Yes	No				
				Salmonsens, Jim																					

Description

Install a Perimeter Security Fence.

Project Objectives

To have a fully functioning Perimeter Security Fence including Alarm Monitoring Cable installed on the fence, Strobe light on each Fence Zone, Camreas that will focus on the alarmed area and a reporting monitor in our Command Post and and Towers 1 & 4

Agency Comments

Engineering firm was consulted and a site visit of MSP campus/fence was conducted. Site work is tentatively scheduled for March 1, 2018, or when the weather breaks.
 May 1, 2018 - work is progressing on this project. The contractor is on site working. Projected completion date is June 30, 2018.
 August 2, 2018 - With the very wet spring we have had, work has been delayed on this project. Work is still progressing. New projected completion date is October 31, 2018.
 September 28, 2018 this project has been completed!

2018 Q4 LFC Report

GENERAL PROJECT INFORMATION					SCHEDULE DATES			TOTAL ESTIMATED COSTS		APPROPRIATED BUDGET AMOUNTS					EXPENDED	OTHER				HEALTH			
Agency	Title	Overall	Current Phase	Sponsor	HB10 Funded	Actual Start Date	Original Delivery Date	Revised Delivery Date	Original Estimate	Current Estimate	General Fund	State Special Revenue	Federal	Other	Total	Total	Supplemental	Post-IMP	Re-Baselined	IV-V	Scope	Budget	Risk
				Project Manager																			
DEQ	Coal Information Mangement System (CIMS)		Executing	Dorrington, Christopher	No	6/27/2016	6/28/2019	6/28/2020	\$1,750,000	\$1,750,000			\$1,400,000	\$350,000	\$1,750,000	\$489,704	No	No	No	No			

Eichhorn, Ashley

Description

Develop an on-line permit and coal application.

Agency Comments

The Total Expended had another contract (which was completed in 2014) added to the final cost, though this money was not part of this project. Our previous Project Manager had this figured in but the contract monies were never added to the budget amount. This throws off the numbers and doesn't give a good feel for the project. I have adjusted the amount to make it match the expenses to only the CIMS project.

Project Objectives

The Coal Program along with the Office of Surface Mining Reclamation and Enforcement (OSMRE) will form a partnership to create an end-to-end solution for a Coal ePermitting System. This project is phase 1 of 5. Phase 1 includes developing ePermit, web-enabling MT client-based coal database and incorporating OSMRE's two legacy database systems.

2018 Q4 LFC Report

GENERAL PROJECT INFORMATION					SCHEDULE DATES			TOTAL ESTIMATED COSTS		APPROPRIATED BUDGET AMOUNTS					EXPENDED	OTHER				HEALTH			
Agency	Title	Overall	Current Phase	Sponsor	HB10 Funded	Actual Start Date	Original Delivery Date	Revised Delivery Date	Original Estimate	Current Estimate	General Fund	State Special Revenue	Federal	Other	Total	Total	Supplemental	Post-IMP	Re-Baselined	IV-V	Scope	Budget	Risk
				Project Manager																	Scope	Budget	Risk
DEQ	FACTS - Phase 1		Closing	Livers, Tom Sharma, Pranav	No	6/30/2015	6/30/2018	6/25/2018	\$980,000	\$1,209,465		\$1,157,488		\$350,000	\$1,507,488	\$1,559,465	No	No	No	No			

Description

Fees, Applications, and Compliance System (FACTS). Develop an on-line system for water protection permit applicatons, payments and reporting requirements for the life of the permits.

Project Objectives

The Water Protection Bureau (WPB) is replacing its current legacy system(s). The new system will align with State standards; include new and/or refined business functionality required by State and federal law, and meet business requirements identified during WPB's 2013 business process assessment.

Agency Comments

FACTS Project went into production use on June 25, 2018. Our original delivery date was June 30, 2018.

User sign-up, training, and support is on going. User response to system has been very positive.

2018 Q4 LFC Report

GENERAL PROJECT INFORMATION					SCHEDULE DATES			TOTAL ESTIMATED COSTS		APPROPRIATED BUDGET AMOUNTS					EXPENDED	OTHER			HEALTH					
Agency	Title	Overall	Current Phase	Sponsor	HB10 Funded	Actual Start Date	Original Delivery Date	Revised Delivery Date	Original Estimate	Current Estimate	General Fund	State Special Revenue	Federal	Other	Total	Total	Supplemental	Post-IMP	Re-Baselined	IV-V	Scope	Schedule	Budget	Risk
				Project Manager																				
DEQ	Remediation Information Management System (RIMS)		Executing	Chambers, Jenny	Yes	1/23/2012	6/30/2016	12/31/2018	\$4,270,000	\$5,344,000	\$700,000	\$1,880,000	\$40,000	\$2,724,000	\$5,344,000	\$4,502,764	Yes	No	Yes	Yes				

Stolp, Staci

Description

Replacement of legacy system supporting Waste Management and Remediation Division and Petroleum Tank Compensation Board with updated state standard technology.

Agency Comments

DEQ is conducting User Acceptance Testing and will be finishing user training on December 6, 2018. Project completion is on target to be complete by the end of December.

Project Objectives

Improve the availability and quality of information supporting the Remediation Programs, Underground Storage Tank Program, and Petroleum Compensation Board. This will enable these programs to deliver timely and accurate services, facilitate information sharing with internal and external stakeholders, measure performance and quality, improve program management, and maintain information security.

Supplemental Report
Legislative Finance Committee
Revised December 19, 2017

Instructions: A Supplemental Report is due anytime:

- the overall health yellow or red;
- the project is re-baselined; and/or
 - re-baselining must be approved by the State CIO prior to reporting the re-baseline to the LFC
- the current phase is On-Hold or Cancelled.

Project Information	
Agency	Department of Environmental Quality
Project Title	RIMS
Current Date	11/13/2018
Sponsor	Jenny Chambers
Project Manager	Staci Stolp
Overall Health	LFC status report project health - Yellow
Brief Description of Current Project Status	TREADS is undergoing UAT, staff are currently working on bugs and enhancements identified during UAT as well as planning documentation for Go-Live.
Major Milestones Completed	User Acceptance Test and Training Planning
Next Milestone(s)	Complete user training and Go Live

List all issues, risks, scope changes, schedule changes, budget changes, etc.				
Issues and Risks	Date Identified	Planned Resolution and/or Mitigation	Schedule Impact (Weeks)	Budget Impact (Amount)
Change in regulations	5/11/2015	Use internal resources, change control, prioritize requirements and program focus	Currently not affecting schedule	Currently not affecting budget
Implemented System does not cover all functionality needed by programs	11/23/2015	1) Consolidation and re-evaluation of requirements to ensure scope is clearly defined and only includes needed functionality 2) Use internal resources, change control, prioritize requirements and program focus 3) Use Project Status, Release Planning Meetings to keep team apprised of functionality and progress. Develop a robust UAT test plan and test cases to ensure requirements and functionality is met by system.	1 week	Currently not affecting budget
Resource Risk, DEQ team resources do not have the technical skills to implement the proposed system.	3/2016	1) Hired Alfresco to help ensure we could set-up our Alfresco instance correctly 2) Developed and executed the DEQ transition Plan: <ul style="list-style-type: none"> a) Provided development team with technical training: <ul style="list-style-type: none"> i) Informal training sessions with team ii) MVC iii) Angular iv) Alfresco v) Business Analysis vi) Story Estimation vii) Agile methodology viii) JIRA ix) EPASS and Windows Authentication b) Technical team reviewed status, risks, shortcomings (together and separately) of <ul style="list-style-type: none"> i) Code ii) Database iii) Data Migration iv) Data Cleanup v) Remaining development work not started c) Discussed resourcing needs, did we need additional contracted expertise d) Technical team proposed different options for a way forward 	Project rebaselined based on resource capacity. Currently not affecting schedule	Project rebaselined based on resource capacity. Soft costs were affected.

List all issues, risks, scope changes, schedule changes, budget changes, etc.				
Issues and Risks	Date Identified	Planned Resolution and/or Mitigation	Schedule Impact (Weeks)	Budget Impact (Amount)
		Discussed different procurement options for augmentation staff and began preparing documentation when we obtained closure with Windsor		
DoA Changes Timesheet	4/27/2016	Identify key decision makers, establish their authority and define the decision making process.	Currently not affecting budget	Currently not affecting budget
Interfacing with State and DEQ internal systems	2/3/2017	1) Maintain regular correspondence with State agencies whose systems TREADS has an interface. Continue to receive software update/release information from MT Interactive	Currently not affecting schedule	Currently not affecting budget
Staff turnover/Leadership changes	2/3/2017	1) New leadership introduction to RIMS Project. 2) Set-up individual meetings to train new leadership. 3) Make meeting/session attendance a priority. 4) Close coordination with new leadership and current product owners. Include staff replacements as early in the process as possible.	Currently not affecting schedule	Currently not affecting budget
Large Core Team Size	2/21/2017	1) Identify key decision makers, establish their authority and define the decision making process. Active communication between team members and update and communicate project communication plan processes.	Currently not affecting schedule	Currently not affecting budget
Resource commitment	2/21/2017	1) Engage leadership on a regular basis using a variety of venues (project status, Bureau meetings, and Executive meetings). 2) Identify additional knowledge transfer or training for team members. 3) Look internally for resources/skill sets that can be brought in to assist 4) Keep schedule up to date and available to all team members. 5) If competing priorities occur, have a global discussion regarding impacts. 6) Create calendar for project team (Product Owners, IT staff, etc.) and proactively identify competing priorities. -Added November 1, 2017 7) Establish, train, and enforce a clear reporting and communication structure for project decision making, escalation of issues and concerns, and fully embracing a Steering Committee approach Revise development framework, all staff with a role in TREADS will attend required training on the established project and software development framework	Currently not affecting schedule	Currently not affecting budget
State selection of Enterprise Content Management Solution different from Alfresco	6/8/2017	1) Open design architecture Well-maintained requirements, design and architecture documentation to aid in transition to new system.	Currently not affecting schedule	Currently not affecting budget
Data Cleanup and Conversion	10/9/2017	1) The database conversion plan must be comprehensive. If the plan is determined to be not detailed or comprehensive enough, high-level database expertise should be brought in. Examine the error rates that arise from testing the conversion process. 2) Ensure that DEQ Development Team can make timely fixes. 3) Bring in additional database resources if warranted. The risk retains its Red rating until DEQ is satisfied with the data conversion and cleansing process.	1 week	Currently not affecting budget
Schedule	10/9/2017	1) Agreed-upon review times entered into project schedule.	Currently not	Currently not

List all issues, risks, scope changes, schedule changes, budget changes, etc.				
Issues and Risks	Date Identified	Planned Resolution and/or Mitigation	Schedule Impact (Weeks)	Budget Impact (Amount)
		2) Calendar for near-term commitments is reviewed at each status meeting. Follow the revised escalation process when delays appear imminent.	affecting schedule	affecting budget
IIS App Pool blocks access to TREADS	1/9/2018	Use EPASS which was integrated into TREADS in 2017	Currently not affecting schedule	Currently not affecting budget
Continuing compliance with changing State server requirements	1/11/2018	Create a detailed technical specification for TREADS. Then keep an eye on https://mine.mt.gov/it/servicedesk/interruptionsalerts.mcp as well as building a direct relationship with several SITSD staff to get as early a heads-up on server changes as possible.	1 week	Currently not affecting budget

Add additional comments

DEQ currently rates the project as yellow per standard project metrics. The project has experienced the loss of and changes to team member structure and some change requests that we are evaluating, this has affected the progress of the project with respect to timely resolution of critical and high-level bug fixes. Project completion is on target to be prior to the end of the calendar year, as Director Livers stated during Legislation Audit Division. The existing team is working diligently to resolve these remaining items to ensure the final product is of sufficient quality to move forward into production.

2018 Q4 LFC Report

GENERAL PROJECT INFORMATION					SCHEDULE DATES			TOTAL ESTIMATED COSTS		APPROPRIATED BUDGET AMOUNTS					EXPENDED	OTHER				HEALTH						
Agency	Title	Overall	Current Phase	Sponsor	HB10 Funded	Actual Start Date	Original Delivery Date	Revised Delivery Date	Original Estimate	Current Estimate	General Fund	State Special Revenue	Federal	Other	Total	Total	Supplemental	Post-IMP	Re-Baselined	IV-V	Scope	Schedule	Budget	Risk		
				Project Manager																						
DLI	MontanaWorks Phase 2		Executing	Eychner, Scott	No	8/1/2017	12/31/2018		\$900,480	\$900,480					\$949,473		\$949,473	\$747,839	No	No	No	No				
				Crouse, Jeremy																						

Description

Phase II of the MontanaWorks project will fully incorporate UI4U into MontanaWorks.gov, extend customer registration (common customer intake) to WIOA partner programs, Unemployment Insurance (UI), Vocational Rehabilitation (VR), and Adult Basic Education (ABE), and add modules for Secure Messaging and Internal Client Service.

Agency Comments

Work slowed down a bit during summer months with vacations. Secure Messaging and Internal Client have been merged into a single release due to the dependencies involved. Rebuilding the Claim Module has been a black box effort and we are continuing to find technical challenges. We have limited the scope of Release 1 of the Claim module, future enhancements will occur next year. UAT was moved to start in 4 quarter, instead of 3rd. A Production ready release is still slated for Dec, 2018.

Project Objectives

1. UI4U rewrite into MontanaWorks
 1. Based on results from UI4U analysis project (currently in progress)
 2. Includes technical design documentation and development
2. Common Intake
 1. Includes business requirements gathering from WIOA core partners, UI, VR, and ABE and IT development
 2. Web service integration with core partners to their system
3. Secure Messaging Module
 1. Includes UI and Workforce secure messaging
 2. Integration with ECM for correspondence display and access for clients
4. Internal Client Service module
 1. Web services using MontanaWorks front end
 2. Includes ability to see high level (common) customer record
 3. Includes flags denoting the programs/partners with which the customer is currently engaged
 4. Ability to "common contact" to help cross-pollenate programs/assist each other and go into each partner's respective system and individual customer/program record
 5. Integration with ECM for correspondence display and access for staff access
 - 6.

2018 Q4 LFC Report

GENERAL PROJECT INFORMATION					SCHEDULE DATES			TOTAL ESTIMATED COSTS		APPROPRIATED BUDGET AMOUNTS					EXPENDED	OTHER			HEALTH				
Agency	Title	Overall	Current Phase	Sponsor	HB10 Funded	Actual Start Date	Original Delivery Date	Revised Delivery Date	Original Estimate	Current Estimate	General Fund	State Special Revenue	Federal	Other	Total	Total	Supplemental	Post-IMP	Re-Baselined	IV-V	Scope	Budget	Risk
				Project Manager																	Scope	Budget	Risk
DOA	Avaya Red VoIP Phase One		Closing	Van Syckle, Matt	No	3/6/2017	5/31/2019		\$4,507,748	\$3,604,040					\$4,507,748	\$3,604,040	No	No	No	No			
				Donithan, Daniel																			

Description

Migrating to a VoIP solution will address the State's critical need for an enterprise telephony system which offers data center fail-over and business continuity in the event of a disaster.

Agency Comments

Project completed ahead of schedule with 5000 phones deployed.

Project Objectives

- 1 - Deploy Avaya Red VoIP core infrastructure to Helena and Miles City data centers.
- 2 - VoIP migration of all Helena Campus locations.
- 3 - Capitol Complex PoE network switch upgrades.

2018 Q4 LFC Report

GENERAL PROJECT INFORMATION					SCHEDULE DATES			TOTAL ESTIMATED COSTS		APPROPRIATED BUDGET AMOUNTS					EXPENDED	OTHER				HEALTH				
Agency	Title	Overall	Current Phase	Sponsor	HB10 Funded	Actual Start Date	Original Delivery Date	Revised Delivery Date	Original Estimate	Current Estimate	General Fund	State Special Revenue	Federal	Other	Total	Total	Supplemental	Post-IMP	Re-Baselined	IV-V	Scope	Budget	Risk	
				Project Manager																	Scope	Budget	Risk	
DOA	Data Protection Initiative		Closing	Hanks, Andy Frohlich, Joe	Yes	10/15/2013	6/30/2015	12/31/2017	\$2,000,000	\$2,216,235	\$2,000,000				\$244,540	\$2,244,540	\$2,206,635	No	No	Yes	No			

Description

Implementation of a statewide data protection system through user access control and verification. This initiative includes multi-factor authentication, comprehensive security controls for multiple identity stores, robust auditing capabilities, and the ability to integrate various agency systems together to manage and exchange data. This project will involve a statewide risk assessment and penetration test that will highlight vulnerabilities and generate requirements for improving security. This information will be used for an additional funding request to the 2015 Legislative Session.

Agency Comments

All agencies have multi-factor authentication implemented and this project is complete.

Project Objectives

The following will be deliverables for this project: 1) Establish the "Gold source" for employee data. 2) Implementation of Access Control and Verification system. 3) Integration of access Control and verification system with various other identity stores. 4) Implementation of self-service password reset system. 5) Implementation of multi-factor authentication. 6) Enterprise Security Risk Assessment Report.

Post-Implementation Report
Legislative Finance Committee
Revised December 19, 2017

Instructions: A Post-Implementation Report is required six months after the project delivery date to verify the project has fulfilled its original objectives, that all components are fully implemented, and that the system is performing as expected after production implementation. Please report any issues and risks encountered after the project delivery date.

Project Information	
Agency	DOA
Project Title	Data Protection Initiative
Current Date	2/16/2018
Sponsor	Andy Hanks
Project Manager	Joe Frohlich
Project Delivery Date	12/31/2017
Appropriated Budget Amount	\$2,244,540
Total Project Cost	\$2,206,635
Expected Ongoing Annual Cost	There is an FTE to manage Microsoft Identity Manager (MIM)
Year the Ongoing Annual Cost Began	FY 2017
Funding Sources for Ongoing Cost	Costs would be included in enterprise rates for all state employees
Primary Project Goal(s)	Click or tap here to enter text.

List the key project objectives, metrics used to measure objectives, and final metric results		
Key Objectives	Metric Used	Metric Results
Establish "Gold source" for employee data	Have a state system that is the "gold source" for employee data.	It was established the SABHRS system would be the "Gold source". The HR application within SABHRS is the gold source.
Implementation of Access Control and Verification system	Find a solution that automates the onboarding and termination of accounts.	Microsoft Identity Manager (MIM) has been selected and implemented as the Access Control and Verification system. MIM is used for automation for provisioning(account creation) and deprovisioning(access removal when employees terminate) active directory accounts based from the SABHRS "gold source" that stores account information.
Implementation of self-service password reset system	Find a solution that helps state users reset passwords	Microsoft Identity Manager (MIM) is used to help state users reset their passwords. There is multiple ways for users to securely reset their passwords.
Implementation of multi-factor authentication	Multi-factor greatly reduces risk to user accounts by requiring the user to have two forms of authentication before accessing state resources. One factor is something they know (Password), and the second factor for this project is something they have in possession (RSA token code). Find a solution that reduces risk to user account compromises.	RSA system was selected, implemented and tokens have been given out to all state employees as of 12/31/2017
Enterprise security risk assessment report	Hire a third party to assess the enterprise.	Cerium Networks did a Enterprise Security Risk Assessment in 2014 and delivered a final full report on October 16, 2014. During the course of the assessment, managerial, technical, and physical controls were evaluated. A lack of consistency in Roles and Responsibilities as well as Policy and Procedures is a summary of the findings.

Describe post-implementation issues, risks, mitigation measures, resolution dates, and status			
Issues and Risks	Resolution and/or Mitigation Measures	Resolution Date	Status
Implementation of multi-factor authentication	Fund non-employee tokens who need access to state systems.	Click or tap to enter a date.	Original request did not include funding for RSA for non-employees. (Contractors, temps, university employees, etc.) Currently agencies are paying for tokens for non-employees, there is no consistency.
Enterprise Security Risk Assessment Report	Fund external audit to reevaluate security, documenting progress from last assessment as well as shortfalls.	Click or tap to enter a date.	It has been over 3 years since last Enterprise Security Risk Assessment.

Add additional comments

2018 Q4 LFC Report

GENERAL PROJECT INFORMATION					SCHEDULE DATES			TOTAL ESTIMATED COSTS		APPROPRIATED BUDGET AMOUNTS					EXPENDED	OTHER				HEALTH				
Agency	Title	Overall	Current Phase	Sponsor	HB10 Funded	Actual Start Date	Original Delivery Date	Revised Delivery Date	Original Estimate	Current Estimate	General Fund	State Special Revenue	Federal	Other	Total	Total	Supplemental	Post-IMP	Re-Baselined	IV-V	Scope	Budget	Risk	
				Project Manager																	Scope	Budget	Risk	
DOA	FileNet to Perceptive Content Migration Project		Closing	Van Syckle, Matt	No	6/25/2015	9/30/2016	3/30/2018	\$2,592,498	\$2,592,498					\$2,592,498	\$2,592,498	\$2,400,000	No	No	No	No			

Hinman, Audrey

Description

Establish infrastructure for a multi-tenant Enterprise Content Management solution to include production, test and development environments.

Project Objectives

Implement multi-tenant Enterprise Content Management solution. Migrate DLI MWorks to enterprise service. Migrate all current IBM FileNet customers to Perceptive Content. Support and train current FileNet customers.

Agency Comments

All customers have been implemented in production in Perceptive Content. All access to FileNet has been removed. The SITSD decommissioning process has been executed for the FileNet infrastructure following standard procedures.

Post-Implementation Report
 Legislative Finance Committee
 Revised December 19, 2017

Instructions: A Post-Implementation Report is required six months after the project delivery date to verify the project has fulfilled its original objectives, that all components are fully implemented, and that the system is performing as expected after production implementation. Please report any issues and risks encountered after the project delivery date.

Project Information	
Agency	Department of Administration
Project Title	FileNet to Perceptive Content Migration Project
Current Date	11/27/2018
Sponsor	Matt Van Syckle
Project Manager	Audrey Hinman
Project Delivery Date	5/10/2018
Appropriated Budget Amount	\$2,592,498
Total Project Cost	\$2,400,000
Expected Ongoing Annual Cost	\$312,000
Year the Ongoing Annual Cost Began	2016
Funding Sources for Ongoing Cost	SITSD Proprietary Fund
Primary Project Goal(s)	Migrate all customers from FileNet to Perceptive Content and then start implementing new customers into Perceptive Content.

List the key project objectives, metrics used to measure objectives, and final metric results		
Key Objectives	Metric Used	Metric Results
Implement an enterprise architecture and infrastructure for a multi-tenant ECM solution	Certification approval by vendor of infrastructure	Completed 1/31/2016
Migrate the DLI MWorks Perceptive Content pilot implementation to the enterprise service	Production implementation of MWorks in Perceptive Content	Completed 10/23/2016
Migrate all current IBM FileNet customers to Perceptive Content in an effective time frame to ensure minimal disruption to customer services	All IBM FileNet customers that are SITSD's migration responsibility are implemented in user acceptance testing	Completed 8/31/2017
Support and train current FileNet customers to ensure seamless support and transition from FileNet to Perceptive Content	All training classes completed	Completed 8/31/2017

Describe post-implementation issues, risks, mitigation measures, resolution dates, and status			
Issues and Risks	Resolution and/or Mitigation Measures	Resolution Date	Status
Click or tap here to enter text.	Click or tap here to enter text.	Click or tap to enter a date.	Click or tap here to enter text.
Click or tap here to enter text.	Click or tap here to enter text.	Click or tap to enter a date.	Click or tap here to enter text.
Click or tap here to enter text.	Click or tap here to enter text.	Click or tap to enter a date.	Click or tap here to enter text.

Add additional comments

2018 Q4 LFC Report

GENERAL PROJECT INFORMATION					SCHEDULE DATES			TOTAL ESTIMATED COSTS		APPROPRIATED BUDGET AMOUNTS					EXPENDED	OTHER				HEALTH				
Agency	Title	Overall	Current Phase	Sponsor	HB10 Funded	Actual Start Date	Original Delivery Date	Revised Delivery Date	Original Estimate	Current Estimate	General Fund	State Special Revenue	Federal	Other	Total	Total	Supplemental	Post-IMP	Re-Baselined	IV-V	Scope	Schedule	Budget	Risk
				Project Manager																				
DOJ	FullCourt Enterprise Data Exchange (FEDEX)		On-Hold	Seder, Gary	Yes	8/1/2015	12/31/2018	12/31/2018	\$340,000	\$340,000		\$340,000			\$340,000	\$15,774	Yes	No	Yes	No				

Cochrane, Mike

Description

The primary purpose of FEDEX is to maintain a complete and accurate criminal history record in conjunction with the deployment of the FullCourt Enterprise system by the Office of Court Administrator. The two systems share information regarding court actions with state and local law enforcement and maintain the accuracy, timeliness and completeness of criminal history records.

Agency Comments

No change since the last supplemental report. DOJ staff did met with Office of the Court Administrator staff on Nov 9th to discuss details on when this project can be re-initiated. Follow-on meeting scheduled for early December to define requirements and schedule work.

Project Objectives

Replace two existing batch court data exchanges with realtime web services to file dispositions with the Computerized Criminal History System. Construct new exchanges for protection orders, arrest/bench warrants, and no contact orders. As courts transition to FullCourt Enterprise include data exchanges at go-live.

Supplemental Report
 Legislative Finance Committee
 Revised December 19, 2017

Instructions: A Supplemental Report is due anytime:

- the overall health yellow or red;
- the project is re-baselined; and/or
 - re-baselining must be approved by the State CIO prior to reporting the re-baseline to the LFC
- the current phase is On-Hold or Cancelled.

Project Information	
Agency	MT Dept of Justice
Project Title	Full Court Enterprise Data Exchange (FEDEX)
Current Date	8/13/2018
Sponsor	Butch Huseby, CIO Dept of Justice
Project Manager	Mike Cochrane
Overall Health	Yellow
Brief Description of Current Project Status	On Hold
Major Milestones Completed	N/A
Next Milestone(s)	Restart Planning Phase – November 2018

List all issues, risks, scope changes, schedule changes, budget changes, etc.				
Issues and Risks	Date Identified	Planned Resolution and/or Mitigation	Schedule Impact (Weeks)	Budget Impact (Amount)
Vendor work at Office of Court Administrator (OCA) has been behind schedule.	Has been occurring since 2015.	Vendor work anticipated to be finished early Summer 2018, which will relieve OCA staff to work on this effort.	Unknown	None
Click or tap here to enter text.	Click or tap to enter a date.	Click or tap here to enter text.	Click or tap here to enter text.	Click or tap here to enter text.
Click or tap here to enter text.	Click or tap to enter a date.	Click or tap here to enter text.	Click or tap here to enter text.	Click or tap here to enter text.

Add additional comments
<p>This effort involves key participants from MT Office of Court Administrator (OCA) and MT Department of Justice (DOJ). The Office of Court Administrator continues to work toward deployment of their Full Court Enterprise solution to courts in the State. Therefore, this project has been placed on-hold until we can meet with OCA and their vendor to re-initiate the planning process.</p> <p>The OCA project is nearing close-out, and progress is anticipated to pick up at a good pace toward design and build-out of the needed data exchanges between the Courts environment and DOJ's criminal history system in November. Until then, there is no DOJ activity on this project.</p>

2018 Q4 LFC Report

GENERAL PROJECT INFORMATION					SCHEDULE DATES			TOTAL ESTIMATED COSTS		APPROPRIATED BUDGET AMOUNTS					EXPENDED	OTHER				HEALTH				
Agency	Title	Overall	Current Phase	Sponsor	HB10 Funded	Actual Start Date	Original Delivery Date	Revised Delivery Date	Original Estimate	Current Estimate	General Fund	State Special Revenue	Federal	Other	Total	Total	Supplemental	Post-IMP	Re-Baselined	IV-V	Scope	Schedule	Budget	Risk
				Project Manager																				
DOJ	Montana Criminal History Improvement Project - Computerized Criminal History v2		Closing	Huseby, Butch	No	10/1/2015	3/31/2017	9/30/2018	\$1,729,455	\$1,729,508			\$1,556,469	\$178,511	\$1,729,455	\$1,729,508	No	No	Yes	No				

Cochrane, Mike

Description

Improve Montana's criminal records systems and related systems to improve the functioning of the State's criminal justice system.

Agency Comments

Final invoices received. Grant closeout sent to Board of Crime Control.

Project Objectives

Enable charge level functionality for successful electronic data exchanges between OCA & DOJ. Update data exchanges to NIEM 3.0 conformance. Enable staging of orphan dispositional information and messaging to local arrest agencies to submit biometrics and charge information. Pave the way for future data exchanges with OCA, DOC, DOJ, & other agencies.

2018 Q4 LFC Report

GENERAL PROJECT INFORMATION					SCHEDULE DATES			TOTAL ESTIMATED COSTS		APPROPRIATED BUDGET AMOUNTS					EXPENDED	OTHER				HEALTH				
Agency	Title	Overall	Current Phase	Sponsor	HB10 Funded	Actual Start Date	Original Delivery Date	Revised Delivery Date	Original Estimate	Current Estimate	General Fund	State Special Revenue	Federal	Other	Total	Total	Supplemental	Post-IMP	Re-Baselined	IV-V	Scope	Schedule	Budget	Risk
				Project Manager																				
DOJ	NCHIP 2016 Computerized Criminal History Version 3		Executing	Seder, Gary	No	1/1/2018	3/31/2018	3/31/2019	\$2,995,662	\$2,995,662		\$739,000	\$2,021,096	\$224,566	\$2,995,662	\$1,556,834	No	No	No	No				

Cochrane, Mike

Description

Continue work on the MT DOJ DCI computerized criminal history (CCH) system. The 2015 NCHIP CCHv2 project, which is also reported on for the LFC, is scoped to modernize the original CCH system.

Project Objectives

This project is a follow-up to: add enhancements to the CCH; create an online web portal to expand Montana criminal justice partners' access to criminal record information; build a new Sexual and Violent Offender Registry (SVOR); build a validations system that will assist in completion of criminal records; and perform a comprehensive fingerprint analysis to look for efficiencies and savings.

Agency Comments

Development of the new State Registry (a.k.a. Sexual/Violent Offender Registry) is underway. Web Portal design sessions are finished (key milestone) and the development is underway. DOJ should see demos of the registry in October 2018 (milestone), and the portal November 2018 (milestone). Design sessions for further enhancements to the computerized criminal history system will take place October 2018 (milestone).

We are looking at schedule User Acceptance Testing to occur April 2019, with a go-live August 2019. After this go-live milestone is reached, further work on criminal validation automation will occur, but this has not yet been planned.

The State Special Revenue estimate of \$750,000 remains intact and authorized as carry-forward. This funding is to pay for project scope that is outside what the federal grant funds will cover.

2018 Q4 LFC Report

GENERAL PROJECT INFORMATION						SCHEDULE DATES			TOTAL ESTIMATED COSTS		APPROPRIATED BUDGET AMOUNTS					EXPENDED	OTHER				HEALTH		
Agency	Title	Overall	Current Phase	Sponsor	HB10 Funded	Actual Start Date	Original Delivery Date	Revised Delivery Date	Original Estimate	Current Estimate	General Fund	State Special Revenue	Federal	Other	Total	Total	Supplemental	Post-IMP	Re-Baselined	IV-V	Scope	Budget	Risk
				Project Manager																	Scope	Budget	Risk
FWP	WIS/PR		Closing	Kujala, Quentin	No	7/1/2015	6/30/2017	6/30/2018	\$1,300,000	\$1,300,000			\$1,300,000		\$1,300,000	\$1,526,052	No	Yes	Yes	No			
				Cooper, Rebecca																			

Description

The Wildlife Division has identified enhancements and new development needs for its biological-focused applications that will improve the ability to collect, analyze, and manage species data. Work accomplished through this project will help ensure the continued viability of Wildlife's important data management systems.

Agency Comments

The project schedule coincides with the grant period. The PR grant allows FWP to match based on our ability to provide internal resources. The project schedule and delivery are tied to that level of effort and have been projected through the end of the grant period.

The grant closed 6/30/18. A post-implementation report has been submitted on 11/23/18.

Project Objectives

The objective of this effort is to improve the overall efficiency, data integrity, and functionality of WIS to support the ongoing management of diverse species.
 Goal #1: Finish development of production applications.
 Goal #2: Develop additional applications to further Wildlife's ability to manage diverse species.

2018 Q4 LFC Report

GENERAL PROJECT INFORMATION					SCHEDULE DATES			TOTAL ESTIMATED COSTS		APPROPRIATED BUDGET AMOUNTS					EXPENDED	OTHER				HEALTH					
Agency	Title	Overall	Current Phase	Sponsor	HB10 Funded	Actual Start Date	Original Delivery Date	Revised Delivery Date	Original Estimate	Current Estimate	General Fund	State Special Revenue	Federal	Other	Total	Total	Supplemental	Post-IMP	Re-Baselined	IV-V	Scope	Schedule	Budget	Risk	
				Project Manager																					
DOJ	Montana Enhanced Registration & Licensing Info. Network (MERLIN) Driver Modernization		Executing	Garcia, Sarah	No	3/31/2012	6/30/2016	6/30/2020	\$14,186,963	\$14,186,963	\$1,079,104	\$1,946,096	\$0	\$5,657,890	\$8,683,090	\$12,192,953	Yes	No	No	No	No				

Cochrane, Mike

Description

Integrate 3M Corp, Driver Record and Issuance Verification Solution (DRIVS) functionality into the existing MERLIN Motor Vehicle Registration, Dealer Licensing and Registration, and Accounting system.

Project Objectives

Unify vehicle & driver customer accounting. Integrated driver licensing & records management. Incorporate driver, vehicle registration, dealer licensing, and accounting transactions. Move driver information from DOA mainframe to MERLIN database.

Agency Comments

The Motor Vehicle Division Driver Modernization (DM) project is in the development phase (coding) with a programming team writing code to satisfy defined business requirements. Data conversion is underway. MVD Production Support team is writing test plans and user training to support the deployment to users by June 2020. The team has added additional development staff to overcome the loss of two developers, additionally, we will be hiring a new Project Manager.

Supplemental Report
 Legislative Finance Committee
 Revised December 19, 2017

Instructions: A Supplemental Report is due anytime:

- the overall health yellow or red;
- the project is re-baselined; and/or
 - re-baselining must be approved by the State CIO prior to reporting the re-baseline to the LFC
- the current phase is On-Hold or Cancelled.

Project Information	
Agency	Department of Justice
Project Title	Driver Modernization
Current Date	11/15/2018
Sponsor	Sarah Garcia
Project Manager	Mike Cochrane
Overall Health	Yellow
Brief Description of Current Project Status	Coding is underway with the completed use cases and business rules. Data conversion ongoing.
Major Milestones Completed	System design is complete. Formal change control in-place at the Executive level to allow software development to proceed with only approved changes to the system design.
Next Milestone(s)	Code development, testing, training, and deployment to production.

List all issues, risks, scope changes, schedule changes, budget changes, etc.				
Issues and Risks	Date Identified	Planned Resolution and/or Mitigation	Schedule Impact (Weeks)	Budget Impact (Amount)
DOA SITSD announcement that the J900 mainframe computer may shut down by July 2019. Montana driver records reside on the mainframe.	6/15/2018	Currently working with DOA to allow DOJ to stay on the mainframe until June 2020.	26 weeks	\$1.5 million – working with DOA and OBPP on funding for the mainframe.
Staff turnover-lost primary MERLIN developer, and another programmer. Losing contracted project manager in August 2018. Significant loss of project/business knowledge.	7/15/2018	Assigned subject matter experts to educate code development team lessening steep learning curve for new staff. Project Manager hired to replace PM that left the project in August.	26 weeks	\$405,000 to hire replacement PM through June 2020.

Add additional comments
Despite the above, no additional funding anticipated to complete the DM project.

2018 Q4 LFC Report

GENERAL PROJECT INFORMATION					SCHEDULE DATES			TOTAL ESTIMATED COSTS		APPROPRIATED BUDGET AMOUNTS					EXPENDED	OTHER				HEALTH			
Agency	Title	Overall	Current Phase	Sponsor	HB10 Funded	Actual Start Date	Original Delivery Date	Revised Delivery Date	Original Estimate	Current Estimate	General Fund	State Special Revenue	Federal	Other	Total	Total	Supplemental	Post-IMP	Re-Baselined	IV-V	Scope	Budget	Risk
				Project Manager																	Scope	Budget	Risk
HHS	Chimes - Efficiency, Accuracy & Automation		Closing	Palagi, Jamie	Yes	3/1/2018	12/31/2018		\$3,578,316	\$3,578,316	\$351,851	\$0	\$3,226,465	\$0	\$3,578,316	\$3,578,395	No	No	No	No			

Katsilas, Justyn

Description

This effort is specific to enhancements that will promote/improve end user performance and usability; accuracy, and increases in efficiencies through the use of more automation. DPHHS is planning on an approach to these enhancements that will leverage opportunities of combining like functions, impacts, and result objectives. These enhancements target specific aspects of CHIMES that will promote continued efficiencies for Eligibility Workers and other end user staff.

Agency Comments

This project is completed. Build 3 was successfully deployed in August. The metrics for this report reflect a budget and project progress as of 09/30/2018.

Project Objectives

The specific objective of this effort is to manage workload, given the current state of higher volume of applications and customers with reduced staff. The Department must employ efficiencies where possible to meet the increased demand, while maintaining compliance with state and federal regulatory policies, within current resource constraints.

2018 Q4 LFC Report

GENERAL PROJECT INFORMATION					SCHEDULE DATES			TOTAL ESTIMATED COSTS		APPROPRIATED BUDGET AMOUNTS					EXPENDED	OTHER				HEALTH				
Agency	Title	Overall	Current Phase	Sponsor	HB10 Funded	Actual Start Date	Original Delivery Date	Revised Delivery Date	Original Estimate	Current Estimate	General Fund	State Special Revenue	Federal	Other	Total	Total	Supplemental	Post-IMP	Re-Baselined	IV-V	Scope	Schedule	Budget	Risk
				Project Manager																				
HHS	Enterprise Services Phase 1		Closing	Fuller, Stuart	Yes	2/9/2015	12/31/2015	4/30/2018	\$2,355,750	\$2,678,556	\$275,010	\$0	\$2,403,544	\$0	\$2,678,555	\$2,515,874	No	Yes	Yes	No				
				Katsilas, Justyn																				

Description

Enhance the Enterprise Architecture to implement additional business intelligence and data analytics for processing timeliness, backlogs, task throughput, error rates, and work participation. Pursue several security initiatives to protect client data in the database and on file servers, implement SIEM, and require multi-factor authentication.

Agency Comments

All items included in this effort have been fully implemented.
The metrics for this report reflect a budget and project progress as of 09/30/2018.

Project Objectives

To enhance security of data in CHIMES and the EDX, as well as support the reporting and analytics needs of CHIMES data.

Post-Implementation Report
Legislative Finance Committee
Revised December 19, 2017

Instructions: A Post-Implementation Report is required six months after the project delivery date to verify the project has fulfilled its original objectives, that all components are fully implemented, and that the system is performing as expected after production implementation. Please report any issues and risks encountered after the project delivery date.

Project Information	
Agency	Department of Public Health and Human Services (DPHHS)
Project Title	CHIMES Enterprise Services Phase I
Current Date	11/15/2018
Sponsor	Jamie Palagi
Project Manager	Becky Giono
Project Delivery Date	8/25/2018
Appropriated Budget Amount	\$3,578,316.00
Total Project Cost	\$3,578,395.49
Expected Ongoing Annual Cost	None
Year the Ongoing Annual Cost Began	None
Funding Sources for Ongoing Cost	None
Primary Project Goal(s)	Efficiency, Accuracy and Automation This effort was specific to CHIMES enhancements that promote/improve end user performance and usability; accuracy, and increases in efficiencies through the use of more automation. These enhancements leverage opportunities of combining like functions, impacts, and result objectives. The enhancements target specific aspects of CHIMES that will promote continued efficiencies for Eligibility Workers and other end user staff. The specific objective of this effort is to manage workload, given the current state of higher volume of applications and customers with reduced staff. The Department employed efficiencies where possible to meet the increased demand, while maintaining compliance with state and federal regulatory policies, within current resource constraints.

List the key project objectives, metrics used to measure objectives, and final metric results		
Key Objectives	Metric Used	Metric Results
Requirements/Design Completion	4/01/2018	5/10/2018
Construction Completion	5/31/2018	8/1/2018
SIT Completion	6/15/2018	8/17/2018
Implementation	6/23/2018	8/25/2018

Describe post-implementation issues, risks, mitigation measures, resolution dates, and status			
Issues and Risks	Resolution and/or Mitigation Measures	Resolution Date	Status
HCSD SME available to conduct JAD sessions and make decisions with reduction in staff due to budget cuts	HCSD dedicated the correct staff to attend JADS and make decisions through out the phases of development to completion.	1/25/2018	Project completed ahead of schedule because the right HCSD staff were dedicated to the project. This allowed Deloitte quickly move through all the phases of development to a successful implementation which was ahead of schedule.

Add additional commentsEnhancing End User Performance and Usability

Through this effort, functionality was implemented focused on streamlining the performance and usability of the system for end users. Examples of improvements for this category include, but are not limited to:

- address validation
- enhance functions and features for performance improvements
- improvements to system performance
- system and workflow updates

Accuracy

Functionality was implemented with a focus on improving accuracy. This accuracy improvement include improvements to the accuracy of the data received by CHIMES, as well as the data output by CHIMES. Examples of improvements in this category include, but are not limited to:

- increased automation of change and renewal processes
- improved data validations and exception handling
- updates for streamlined forms and additional context surrounding case actions taken
- redesigned income and budget review date entry/results screens.

Task Efficiency and Automation

Functionality was implemented to add automation, remove redundancies, and improve other aspects of CHIMES usage to complete Eligibility and Enrollment functions. Examples of improvements in this category include, but are not limited to:

- streamlined workflows
- automated reports for caseload statistics and program metrics
- handling of duplicate task creation
- removing redundant tasks

2018 Q4 LFC Report

GENERAL PROJECT INFORMATION					SCHEDULE DATES			TOTAL ESTIMATED COSTS		APPROPRIATED BUDGET AMOUNTS					EXPENDED	OTHER		HEALTH						
Agency	Title	Overall	Current Phase	Sponsor	HB10 Funded	Actual Start Date	Original Delivery Date	Revised Delivery Date	Original Estimate	Current Estimate	General Fund	State Special Revenue	Federal	Other	Total	Total	Supplemental	Post-IMP	Re-Baselined	IV-V	Scope	Schedule	Budget	Risk
				Project Manager																				
HHS	Montana Family Safety Information System (MFSIS) (Child Welfare) Phase 1		Executing	Johnston, Erica	Yes	2/15/2016	10/31/2016	10/31/2018	\$1,533,819	\$3,627,961	\$1,813,981	\$0	\$1,813,981		\$3,627,962	\$4,293,886	Yes	No	Yes	No				

Campbell, Lisa

Description

The purpose of the MFSIS (Montana Family Safety information System) project is to replace, in a componentized approach, the case management, intake, and investigations business functions from the CAPS mainframe system. These major business functions will have the biggest impact to users, and provide the greatest opportunity to streamline and automate tasks for the CFSD staff.

Project Objectives

In response to the limitations of CAPS and to comply with recommendations from an October 2015 Legislative Audit Report, CFSD determined the need to implement a new CCWIS compliant system to replace CAPS. The new system will be modular and will operate concurrently with CAPS until all functionality has been completed and CAPS has been retired.

Agency Comments

The Investigation process, specifically the Field Report and the Family Functioning Assessment (FFA) are the focus for developers right now. In the next couple of weeks, we are looking forward to our User Acceptance Testing training for the Field Staff scheduled to begin. Training materials are being developed and workers are being set up. The sync process between SITSD and Northrop Grumman continues to be tested. They are getting close to being able to exchange records daily, which is the goal. Additionally, many implementation and pre-implementation tasks continue to be identified and assigned. To name a few: creation of the active directory accounts for MFSIS, assigning these groups to the appropriate workers identified to assist with UAT, creation of installing necessary applications to the computers for identified users, verifying that the training labs are set up appropriately, outlining implementation plan and verification process, planning for implementation with key staff members and creating processes for handling help desk requests. The metrics for this report reflect a budget and project progress as of 09/30/2018..

Supplemental Report
Legislative Finance Committee
Revised December 19, 2017

Instructions: A Supplemental Report is due anytime:

- the overall health yellow or red;
- the project is rebaselined; and/or
 - rebaselining must be approved by the State CIO
- the current phase is On-Hold or Cancelled.

Project Information	
Agency	Department of Public Health and Human Services
Project Title	Montana Family Safety Information System
Current Date	10/10/2018
Sponsor	Erica Johnston
Project Manager	TBD
Overall Health	Yellow
Brief Description of Current Project Status	We are busy training MFSIS to state and non-state workers. Training materials continue to be modified and the implementation plan streamlined as implementation is fast approaching.
Major Milestones Completed	Training of approximately half of the workers identified as Phase I MFSIS users has been completed. Workers have been set up in Active Directory and integration is planned.
Next Milestone(s)	Finish training of workers and implement Phase I of MFSIS.

List all issues, risks, scope changes, schedule changes, budget changes, etc.				
Issues and Risks	Date Identified	Planned Resolution and/or Mitigation	Schedule Impact (Weeks)	Budget Impact (Amount)
Loss of Project Manager that had years of experience and knowledge of legacy system (CAPS).	10/13/2017	Other MFSIS team members have been brought up to speed and are absorbing necessary duties. Relying on Child and Family Services to assist in defining requirements and Northrop Grumman for CAPS system related information. Strategic Business Analyst has been added to offer additional administrative support.	Click or tap here to enter text.	Click or tap here to enter text.
Continued discovery of new requirements	Ongoing	See below	Click or tap here to enter text.	Click or tap here to enter text.

Add additional comments
Training has been very successful thus far. The feedback that we are receiving from trainees has been great. Staff are very supportive of MFSIS and while we fully anticipate a successful implementation we also know that it will not be without concerns and issues. We remain committed to the implementation and identification of post implementation solutions.

2018 Q4 LFC Report

GENERAL PROJECT INFORMATION					SCHEDULE DATES			TOTAL ESTIMATED COSTS		APPROPRIATED BUDGET AMOUNTS					EXPENDED	OTHER			HEALTH				
Agency	Title	Overall	Current Phase	Sponsor	HB10 Funded	Actual Start Date	Original Delivery Date	Revised Delivery Date	Original Estimate	Current Estimate	General Fund	State Special Revenue	Federal	Other	Total	Total	Supplemental	Post-IMP	Re-Baselined	IV-V	Scope	Budget	Risk
				Project Manager																	Scope	Budget	Risk
HHS	MPATH - Population Health Data Analytics Services		Executing	Matthews, Marie	Yes	3/5/2018	7/1/2019		\$5,700,684	\$5,700,684	\$622,491	\$0	\$5,521,625		\$6,144,116	\$2,308,778	No	No	No	Yes			

Hermanson, Gene

Description

Montana Program for Automating and Transforming Healthcare (MPATH) includes the Data Analytics module that contains the functionality of Population Health Data Analytics Services. The Population Health component will allow for the aggregation of patient data across multiple health information technology resources, the analysis of that data into a single, actionable patient record, and the actions through which care providers can improve both clinical and financial outcomes. The project will be implemented in three releases. Release 1 will satisfy initial CPC+ reporting requirements (7/1/2018), Release 2 includes advanced analytics and tools, federal reporting, and the ingestion of additional data sources (3/6/2019) and Release 3 includes expanded federal reporting requirements (7/1/2019).

Agency Comments

cMS approved the Montana Healthcare Programs Modularity Implementation Advanced Planning Document (IAPD) November 7, 2016. CMS approved the Population Health Data Analytics Services contract on February, 13 2018. The project kicked off on March 5, 2018 and release 1 will be implemented on August 6th, 2018. Release 1 supports the Department's CPC+ and PCMH reporting needs, including the calculation of member quality measures and risk scores. The metrics for this report reflect a budget and project progress as of 09/31/2018

Project Objectives

The Population Health Data Analytics Services and Tools component is one of multiple COTS solutions planned to satisfy the multi-dimensional data analytics necessary to modernize data analysis and reporting of Montana Healthcare Programs data. These data analysis solutions will enable the creation of comprehensive statistical profiling of healthcare delivery and utilization for both providers and members for population health management. Additionally, these tools and services will provide comprehensive analytical reporting, budgeting, forecasting, and daily program monitoring.

2018 Q4 LFC Report

GENERAL PROJECT INFORMATION					SCHEDULE DATES			TOTAL ESTIMATED COSTS		APPROPRIATED BUDGET AMOUNTS					EXPENDED	OTHER			HEALTH						
Agency	Title	Overall	Current Phase	Sponsor	HB10 Funded	Actual Start Date	Original Delivery Date	Revised Delivery Date	Original Estimate	Current Estimate	General Fund	State Special Revenue	Federal	Other	Total	Total	Supplemental	Post-IMP	Re-Baselined	IV-V	Scope	Budget	Risk		
				Project Manager																	Scope	Budget	Risk		
HHS	MPATH - Program Level Report		Executing	Matthews, Marie	Yes	1/2/2017	9/30/2022		\$73,255,288	\$73,255,288	\$7,716,969				\$65,538,319		\$73,255,288	\$2,784,827	No	No	No	Yes	##		
				Hermanson, Gene																					

Description

The Department of Public Health and Human Services (DPHHS) has initiated the Montana Program for Automating and Transforming Healthcare (MPATH) to procure software and services to replace the State's aging legacy Medicaid Management Information System (MMIS). DPHHS will acquire discrete modules that align with the Final Rule for Mechanized Claims Processing and Information Retrieval Systems as described in 42 CFR 433.111, and successfully meet the goals and business needs identified by DPHHS during the modularity planning process.

Project Objectives

The MPATH modularity blueprint includes the following modules: Systems Integration Services, Provider Services, Enterprise Data Warehouse Services, Data Analytics Services, Financial Support Services, Claims Processing and Management Services, Care Management Services, Customer Care Services, and Pharmacy Support Services. DPHHS will be developing and releasing RFP's related to these modules over the next two years.

Agency Comments

The MPATH modularity blueprint includes the following modules: Systems Integration Services, Provider Services, Enterprise Data Warehouse Services, Data Analytics Services, Financial Support Services, Claims Processing and Management Services, Care Management Services, Customer Care Services, and Pharmacy Support Services. DPHHS will be developing and releasing RFP's related to these modules over the next two years.

2018 Q4 LFC Report

GENERAL PROJECT INFORMATION					SCHEDULE DATES			TOTAL ESTIMATED COSTS		APPROPRIATED BUDGET AMOUNTS					EXPENDED	OTHER				HEALTH			
Agency	Title	Overall	Current Phase	Sponsor	HB10 Funded	Actual Start Date	Original Delivery Date	Revised Delivery Date	Original Estimate	Current Estimate	General Fund	State Special Revenue	Federal	Other	Total	Total	Supplemental	Post-IMP	Re-Baselined	IV-V	Scope	Budget	Risk
				Project Manager																			
HHS	MPATH -- Provider Services		Executing	Matthews, Marie	Yes	7/9/2018	8/5/2019		\$7,405,542	\$7,405,542	\$755,466		\$6,650,076		\$7,405,542	\$0	No	No	No	No		###	
				Hermanson, Gene																			

Description

The MPATH Provider Services module will meet Montana’s provider management needs for the Montana Healthcare Programs. The Provider Services solution will provide a configurable, web based, self-service solution that allows healthcare providers to enroll electronically with Montana Healthcare Programs and provide an option for provider self-service updates. The web-based application(s) will adhere to NIST security standards and all federal and state requirements and all laws, rules, and regulations such as HIPAA and ACA.

Agency Comments

CMS approved the Montana Healthcare Programs Modularity Implementation Advanced Planning Document (IAPD). November 7, 2016. CMS approved Montana’s Provider Services Master Agreement and Participating Addendum with Optum on June 18, 2018. The project kicked off on July 9, 2018.

Please note that while effort on the project is in progress, no invoices have been received from the vendor for this effort, so the CPI is unable to be calculated.

Project Objectives

The Provider Services Solution will provide a modern, web based self-service solution that allows healthcare providers (which includes but is not limited to; physicians, hospitals, nursing homes, pharmacies and durable medical equipment) to enroll with Montana Healthcare Programs to provide healthcare services to Montanans covered by Montana Healthcare Programs. The solution will also allow providers to view and maintain their information on file (e.g., address, licensure and group affiliations) and revalidate their enrollment details online. In addition to provider enrollment, screening, monitoring and maintenance activities, the Provider Services module will also include a Self-Service Portal for Montana Healthcare Programs providers to perform the activities necessary to support day to day business functions.

2018 Q4 LFC Report

GENERAL PROJECT INFORMATION					SCHEDULE DATES			TOTAL ESTIMATED COSTS		APPROPRIATED BUDGET AMOUNTS					EXPENDED	OTHER			HEALTH				
Agency	Title	Overall	Current Phase	Sponsor	HB10 Funded	Actual Start Date	Original Delivery Date	Revised Delivery Date	Original Estimate	Current Estimate	General Fund	State Special Revenue	Federal	Other	Total	Total	Supplemental	Post-IMP	Re-Baselined	IV-V	Scope	Budget	Risk
				Project Manager																	Scope	Budget	Risk
HHS	MPATH Enterprise Data Warehouse, Phase 1a		Closing	Matthews, Marie	Yes	9/15/2017	6/29/2018		\$275,000	\$275,000	\$0	\$0	\$0		\$0	\$199,319	No	No	No	Yes			

Hermanson, Gene

Description

The Enterprise Data Warehouse (EDW) is part of the Montana Program for Automating and Transforming Healthcare (MPATH). MPATH is a comprehensive initiative to replace the legacy systems and services with modern tools and techniques. MPATH includes the Enterprise Data Warehouse module includes the initiating phase 1a. Phase 1a will establish an SITSD Instance of the Legacy Decision Support System Database, setup the data load process, create Tableau Reports to replace the legacy QueryPath reports, and create a web based dashboard for the distribution of reports to Phase 1a users.

Agency Comments

Tasks related to the creation of an instance of the Legacy Decision Support System Database, setting up the data load process, and re-creating legacy reports have been completed.

Project Objectives

The purpose of the Enterprise Data Warehouse Phase 1 is to provide an improved reporting environment with expanded access to data elements, and modern reporting tools. Additionally, having the data on State servers will facilitate the migration from the existing data structures to the new Enterprise Data Warehouse for Phase 1b.

2018 Q4 LFC Report

GENERAL PROJECT INFORMATION					SCHEDULE DATES			TOTAL ESTIMATED COSTS		APPROPRIATED BUDGET AMOUNTS					EXPENDED	OTHER			HEALTH				
Agency	Title	Overall	Current Phase	Sponsor	HB10 Funded	Actual Start Date	Original Delivery Date	Revised Delivery Date	Original Estimate	Current Estimate	General Fund	State Special Revenue	Federal	Other	Total	Total	Supplemental	Post-IMP	Re-Baselined	IV-V	Scope	Budget	Risk
				Project Manager																	Scope	Budget	Risk
HHS	MPATH Systems Integration Services		Executing	Matthews, Marie	Yes	10/1/2018	9/30/2022		\$34,660,000	\$34,660,000	\$3,566,686	\$0	\$31,093,314		\$34,660,000	\$0	No	No	No	Yes			###
				Hermanson, Gene																			

Description

Montana Program for Automating and Transforming Healthcare (MPATH) includes the Systems Integration Services (SI) module. The SI Services module encompasses integration and interoperability services, data management between modules, shared database services and web service transactions.

Agency Comments

CMS approved the Montana Healthcare Programs Modularity Implementation Advanced Planning Document (IAPD) November 7, 2016. CMS approved Montana's Systems Integration Services contract with Deloitte on September 19, 2018. The project kicked off on October 1, 2018.

Project Objectives

The state will obtain Systems Integration Services. Systems Integration Services will encompass three areas of the modularity technology platform; interoperability and enterprise integration, technical coordination, and the creation and maintenance of the operational data store. The Systems Integration Services Contractor will provide an enterprise technology platform and a diverse and flexible set of integration and interoperability services which are needed to support a variety of infrastructures, applications and technical solutions. The Systems Integration Services Contractor will also provide real-time web based entry and maintenance of member and benefit plan information for select Montana Healthcare Programs and support the receipt and creation of X12 transactions. Finally, the Systems Integration Services Contractor will provide Master Client/Provider Index functionality to uniquely identify and manage members, providers and other entities within the Montana Healthcare Programs enterprise.

2018 Q4 LFC Report

GENERAL PROJECT INFORMATION					SCHEDULE DATES			TOTAL ESTIMATED COSTS		APPROPRIATED BUDGET AMOUNTS					EXPENDED	OTHER				HEALTH			
Agency	Title	Overall	Current Phase	Sponsor	HB10 Funded	Actual Start Date	Original Delivery Date	Revised Delivery Date	Original Estimate	Current Estimate	General Fund	State Special Revenue	Federal	Other	Total	Total	Supplemental	Post-IMP	Re-Baselined	IV-V	Scope	Budget	Risk
				Project Manager																			
HHS	Seed 2 Sale		Closing	Johnston, Erica Kennedy, Clarissa	Yes	6/1/2017	4/30/2018	6/29/2018	\$613,379	\$613,379	\$0	\$625,000	\$0		\$625,000	\$679,484	Yes	No	No	No			

Description

This project is specific to the research, analysis, procurement, and DDI of a system to support the Medical Marijuana program within QAD, specifically the requirements set forth in SB333

Project Objectives

Implement a full service seed to sale inventory management system to track marijuana products from seedlings to the sale of consumable products integrate with a cardholder registry and licensing solution. This system must account for integration points including the ability to track inventory location and amounts of consumable products, waste by-products, and lab testing results; pair cardholders with providers; license industry organizations and employees; provide endorsements for providers; and track industry organization inspections.

Agency Comments

Go live for system was successful (Phase 1). Phase 2 items specific to DOR Reporting and DOJ access in progress.
 Phase 1 Project tasks successfully implemented by 04/30/2018 deadline.
 Phase 2 Project tasks successfully implemented June 30, 2018 implementation.
 The metrics for this report reflect a budget and project progress as of 09/30/2018. Please see the supplemental for clarification on the CPI.

Supplemental Report
 Legislative Finance Committee
 Revised December 19, 2017

Instructions: A Supplemental Report is due anytime:

- the overall health yellow or red;
- the project is re-baselined; and/or
 - re-baselining must be approved by the State CIO prior to reporting the re-baseline to the LFC
- the current phase is On-Hold or Cancelled.

Project Information	
Agency	DPHHS
Project Title	Seed 2 Sale Project
Current Date	10/12/2018
Sponsor	Erica Johnston
Project Manager	Becky Giono
Overall Health	Yellow
Brief Description of Current Project Status	Project is complete, and scope of work fully implemented on time, June 2018
Major Milestones Completed	Successful configuration, Testing, Training, and implementation
Next Milestone(s)	None

List all issues, risks, scope changes, schedule changes, budget changes, etc.				
Issues and Risks	Date Identified	Planned Resolution and/or Mitigation	Schedule Impact (Weeks)	Budget Impact (Amount)
NA	NA	NA	NA	NA

Add additional comments
<p>Project implemented in 2 phases, with Phase 1 implemented in April 2018, and Phase 2 June 2018. Project is listed in a yellow status overall, due to an ending CPI of .90. Project completion resulted in a higher internal cost than originally estimated. Planned internal cost was estimated to be \$44,000, but actual internal costs were \$108,093, resulting in a \$64,000 overage.</p> <p>This overage is a result of an inaccurate assessment/estimate of the internal staff commitment that would be required to successfully implement the project within the aggressive timeline.</p>

2018 Q4 LFC Report

GENERAL PROJECT INFORMATION					SCHEDULE DATES			TOTAL ESTIMATED COSTS		APPROPRIATED BUDGET AMOUNTS					EXPENDED	OTHER				HEALTH			
Agency	Title	Overall	Current Phase	Sponsor	HB10 Funded	Actual Start Date	Original Delivery Date	Revised Delivery Date	Original Estimate	Current Estimate	General Fund	State Special Revenue	Federal	Other	Total	Total	Supplemental	Post-IMP	Re-Baselined	IV-V	Scope	Budget	Risk
				Project Manager																	Scope	Budget	Risk
HHS	Update SMHP		Closing	Fuller, Stuart Kennedy, Clarissa	Yes	4/10/2017	12/31/2017	5/31/2018	\$270,000	\$270,000	\$27,000	\$0	\$243,000		\$270,000	\$185,580	No	No	No	No			

Description

This effort entails completing the draft of the CEP to bring on a contractor to update the SMHP, and then to manage the contractor with the updating of the SMHP to Department Expectations.

Project Objectives

To update the State Medicaid Health Information Technology Plan (SMHP), to reflect the current plan to meet federal regulations and guidance for Health Information Technology and Electronic Health Records Incentive Programs.

Agency Comments

All assessments completed. First draft of SMHP with HHS for review/feedback. Project is on target for completion in May 2018.

The metrics for this report reflect a budget and project progress as of 09/30/2018.

2018 Q4 LFC Report

GENERAL PROJECT INFORMATION						SCHEDULE DATES			TOTAL ESTIMATED COSTS		APPROPRIATED BUDGET AMOUNTS					EXPENDED	OTHER				HEALTH				
Agency	Title	Overall	Current Phase	Sponsor	HB10 Funded	Actual Start Date	Original Delivery Date	Revised Delivery Date	Original Estimate	Current Estimate	General Fund	State Special Revenue	Federal	Other	Total	Total	Supplemental	Post-IMP	Re-Baselined	IV-V	Scope	Budget	Risk		
				Project Manager																	Scope	Budget	Risk		
HHS	SSNRI Project		Closing	Matthews, Marie	Yes	4/3/2017	6/30/2018	4/30/2018	\$762,220	\$762,220	\$76,222				\$685,998		\$762,220	\$455,073	No	Yes	No	No			
				McLarnon, Melissa																					

Description

The Social Security Number Remvoal Initiative is a project to remove the SSN from Medicare Cards and replce them with a Medicare Beneficiary Identifier (MBI). This will impact systems that current interface with CMS for Medicare related information, as they will have to be updated to received and send MBIs.

This initiative must be compelted and tested prior to CMS distributing new Medicare cards (est 04-2018)

Project Objectives

Successfully transition use of the HICN number to the MBI number from CMS.Using web services, centralize the exchange of information with CMS for MBI.

Agency Comments

SSNRI web services fully implemented, including integrations with CHIMES and process updates for MMIS. This project is complete. The metrics for this report reflect a budget and project progress as of 09/30/2018.

Post-Implementation Report
 Legislative Finance Committee
 Revised December 19, 2017

Instructions: A Post-Implementation Report is required six months after the project delivery date to verify the project has fulfilled its original objectives, that all components are fully implemented, and that the system is performing as expected after production implementation. Please report any issues and risks encountered after the project delivery date.

Project Information	
Agency	DPHHS
Project Title	Social Security Number Removal Initiative
Current Date	11/16/2018
Sponsor	Mary Dalton, Jeff Buska
Project Manager	Melissa Begger
Project Delivery Date	4/6/2018
Appropriated Budget Amount	\$762,219.75
Total Project Cost	\$455,073.00
Expected Ongoing Annual Cost	None
Year the Ongoing Annual Cost Began	N/A
Funding Sources for Ongoing Cost	N/A
Primary Project Goal(s)	The SSNRI Project was initiated to bring DPHHS into compliance with the CMS Social Security Number Removal Initiative (SSNRI) requirement, as defined in The Medicare Access and CHIP Reauthorization Act (MACRA) of 2015, to remove the Health Insurance Claim Number (HICN, which is SSN based) and begin using the new MBI number. This move will increase protection of client data and mitigate the risk of identity theft.

List the key project objectives, metrics used to measure objectives, and final metric results		
Key Objectives	Metric Used	Metric Results
This project was necessary to be able to accept the medical beneficiary's identifying number. This number will be changed from the current HICN format to the new MBI format, eliminating using the SSN number as the identifying number thus lowering a security risk of identity theft.	Success will be reached when the web service is built to accept the MBI number format and it can be distributed and accepted via all systems that utilize it.	The web service successfully accepted the MBI number and passed it to the CHIMES system.
Click or tap here to enter text.	Click or tap here to enter text.	Click or tap here to enter text.
Click or tap here to enter text.	Click or tap here to enter text.	Click or tap here to enter text.

Describe post-implementation issues, risks, mitigation measures, resolution dates, and status			
Issues and Risks	Resolution and/or Mitigation Measures	Resolution Date	Status
Click or tap here to enter text.	Click or tap here to enter text.	Click or tap to enter a date.	Click or tap here to enter text.
Click or tap here to enter text.	Click or tap here to enter text.	Click or tap to enter a date.	Click or tap here to enter text.
Click or tap here to enter text.	Click or tap here to enter text.	Click or tap to enter a date.	Click or tap here to enter text.

Add additional comments

2018 Q4 LFC Report

GENERAL PROJECT INFORMATION						SCHEDULE DATES			TOTAL ESTIMATED COSTS		APPROPRIATED BUDGET AMOUNTS					EXPENDED	OTHER				HEALTH					
Agency	Title	Overall	Current Phase	Sponsor	HB10 Funded	Actual Start Date	Original Delivery Date	Revised Delivery Date	Original Estimate	Current Estimate	General Fund	State Special Revenue	Federal	Other	Total	Total	Supplemental	Post-IMP	Re-Baselined	IV-V	Scope	Schedule	Budget	Risk		
				Project Manager																						
HHS	WIC EBT Vendor Services		Closing	Harwell, Todd	No	9/24/2015	5/31/2017	9/29/2017	\$662,670	\$662,670	\$0				\$662,670		\$662,670	\$591,066	No	Yes	Yes	Yes				
				Giono, Becky																						

Description

This project is intended to develop a WIC EBT system. Services includes an EBT contractor that will support the WIC benefit transactions in all aspects, including card creating/distribution, redemption, reporting, settlement, merchant, retailer, and participant support services.

Project Objectives

The objective of this project is to utilize EBT contractor services for Montana's WIC program, to provide a broad range of EBT services and functions to support the electronic delivery of benefits to eligible participants in the State.

Agency Comments

The effort reported here is specific to the WIC DDI EBT Vendor Services effort. This effort is complete, and the WIC EBT System had a successful pilot and has been implemented Statewide.

Please see the PI report for this project, to be submitted in June 2018.

Post-Implementation Report
 Legislative Finance Committee
 Revised December 19, 2017

Instructions: A Post-Implementation Report is required six months after the project delivery date to verify the project has fulfilled its original objectives, that all components are fully implemented, and that the system is performing as expected after production implementation. Please report any issues and risks encountered after the project delivery date.

Project Information	
Agency	DPHHS
Project Title	EBT Vendor Services Implementation
Current Date	5/3/2018
Sponsor	Todd Harwell
Project Manager	Becky Giono
Project Delivery Date	9/29/2017
Appropriated Budget Amount	\$662,670.00
Total Project Cost	\$591,066.29
Expected Ongoing Annual Cost	\$135,000 Annually
Year the Ongoing Annual Cost Began	October 2017
Funding Sources for Ongoing Cost	100% Federal Funding
Primary Project Goal(s)	Replace paper vouchers for WIC benefits with EBT cards, within a system that integrates with the existing WIC Information System (M-SPIRIT)

List the key project objectives, metrics used to measure objectives, and final metric results		
Key Objectives	Metric Used	Metric Results
The objective of this project is to utilize EBT contractor services for Montana’s WIC program, to provide a broad range of EBT services and functions to support the electronic delivery of benefits to eligible participants in the State.	Program Operations and Volume	All WIC Participants are using EBT for WIC Benefits.
Click or tap here to enter text.	Click or tap here to enter text.	Click or tap here to enter text.

Describe post-implementation issues, risks, mitigation measures, resolution dates, and status			
Issues and Risks	Resolution and/or Mitigation Measures	Resolution Date	Status
None	Click or tap here to enter text.	Click or tap to enter a date.	Click or tap here to enter text.

Add additional comments
The implementation of the new system and business processes was successful. No issues identified in the use of EBT cards for WIC Benefit distribution/redemption, or integration with the M-SPIRIT system.

2018 Q4 LFC Report

GENERAL PROJECT INFORMATION					SCHEDULE DATES			TOTAL ESTIMATED COSTS		APPROPRIATED BUDGET AMOUNTS					EXPENDED	OTHER				HEALTH				
Agency	Title	Overall	Current Phase	Sponsor	HB10 Funded	Actual Start Date	Original Delivery Date	Revised Delivery Date	Original Estimate	Current Estimate	General Fund	State Special Revenue	Federal	Other	Total	Total	Supplemental	Post-IMP	Re-Baselined	IV-V	Scope	Budget	Risk	
				Project Manager																	Scope	Budget	Risk	
JUD	Court Technology Improvement		Executing	McLaughlin, Beth Mader, Lisa	Yes	7/1/2015	6/30/2017	12/31/2018	\$834,000	\$1,062,161	\$1,062,161				\$1,062,161	\$776,212	No	No	Yes	No				

Description

Courtroom Technology Improvement Project

Agency Comments

We have 2 significant future purchases and installs scheduled for the remainder of these funds. Funds will be expended and all implementations will be completed by 12/31/2018.

Project Objectives

Hardware/equipment technology project to continue modernization efforts in MT courts to meet the unique needs of the Branch, IT standards & ADA. Maintain current technologies, continue upgrading courts/courtrooms with video/audio, and provide equipment/technology necessary for courts/judges/public to fully benefit from statewide Efiling.

2018 Q4 LFC Report

GENERAL PROJECT INFORMATION					SCHEDULE DATES			TOTAL ESTIMATED COSTS		APPROPRIATED BUDGET AMOUNTS					EXPENDED	OTHER				HEALTH				
Agency	Title	Overall	Current Phase	Sponsor	HB10 Funded	Actual Start Date	Original Delivery Date	Revised Delivery Date	Original Estimate	Current Estimate	General Fund	State Special Revenue	Federal	Other	Total	Total	Supplemental	Post-IMP	Re-Baselined	IV-V	Scope	Schedule	Budget	Risk
				Project Manager																				
JUD	FullCourt Enterprise Statewide Case Management Upgrade		Closing	McLaughlin, Beth	No	4/14/2015	9/30/2016	6/30/2018	\$2,539,355	\$3,007,203	\$1,234,568		\$1,772,635		\$3,007,203	\$2,814,411	No	No	Yes	No				

Mader, Lisa

Description

FullCourt Enterprise Statewide Case Management Upgrade

Agency Comments

This project was 100% complete at the end of August 2018. Internal expenditures have been updated to include the last of staffing and operating costs. A post-implementation report will be included in the next reporting period which will be closer to the 6 month post project delivery date.

Project Objectives

FullCourt Enterprise Statewide Case Management Upgrade - centralize 192 individual distributed oracle databases throughout Montana to a single database hosted in Helena with SITSD.

2018 Q4 LFC Report

GENERAL PROJECT INFORMATION					SCHEDULE DATES			TOTAL ESTIMATED COSTS		APPROPRIATED BUDGET AMOUNTS					EXPENDED	OTHER				HEALTH					
Agency	Title	Overall	Current Phase	Sponsor	HB10 Funded	Actual Start Date	Original Delivery Date	Revised Delivery Date	Original Estimate	Current Estimate	General Fund	State Special Revenue	Federal	Other	Total	Total	Supplemental	Post-IMP	Re-Baselined	IV-V	Scope	Schedule	Budget	Risk	
				Project Manager																					
LEG	Legislative Session Systems Replacement		Executing	Fox, Susan	Yes	5/15/2013	12/31/2017	12/31/2018	\$6,146,000	\$8,337,455	\$982,355	\$1,209,100		\$6,146,000	\$8,337,455	\$7,311,669	No	No	Yes	No					

Murray, Susan

Description

Replacement, upgrade and consolidation of legislative systems supporting bill drafting, the engrossing and enrolling of bills, amendment processing, House and Senate journals and committee minutes, and replacement of the database that stores the Montana Code Annotated.

Agency Comments

HB10 (Ch. 383, L. 2013) transferred funds from the General Fund to the Long Range Information Technology Project account. Additional General Fund from HB2 appropriations and from the IT Reserve Fund (5-11-407, MCA) have been used to supplement and continue the project.

Project Objectives

The LEG IT Plan adopted by the Legislative Council identifies IT systems that are at or near obsolescence and need replacement. This project addresses the need to design and modernize core Legislative technology that is more than 27 years old.

2018 Q4 LFC Report

GENERAL PROJECT INFORMATION					SCHEDULE DATES			TOTAL ESTIMATED COSTS		APPROPRIATED BUDGET AMOUNTS					EXPENDED	OTHER				HEALTH					
Agency	Title	Overall	Current Phase	Sponsor	HB10 Funded	Actual Start Date	Original Delivery Date	Revised Delivery Date	Original Estimate	Current Estimate	General Fund	State Special Revenue	Federal	Other	Total	Total	Supplemental	Post-IMP	Re-Baselined	IV-V	Scope	Schedule	Budget	Risk	
				Project Manager																					
OPI	ART II Grant		Executing	Emerson, Christine	No	10/1/2015	9/30/2018	9/30/2018	\$1,514,918	\$1,514,918	\$17,729		\$1,497,189		\$1,514,918	\$1,514,918	No	No	No	No					
				Draur, Bitsey																					

Description

The purpose of the grant funding is to decrease administrative errors in LEAs and schools identified by the OPI that are experiencing, or likely to experience, program administrative errors. Train School Food authority in school meal programs processes and newly implemented system.

Agency Comments

We completed the project on September 30, 2018. All objectives were met on budget and on schedule.

Project Objectives

Purchase and implement a replacement Child Nutrition System, train users, reduce administrative errors, streamline data collection, reporting, and claiming.

2018 Q4 LFC Report

GENERAL PROJECT INFORMATION					SCHEDULE DATES			TOTAL ESTIMATED COSTS		APPROPRIATED BUDGET AMOUNTS					EXPENDED	OTHER				HEALTH				
Agency	Title	Overall	Current Phase	Sponsor	HB10 Funded	Actual Start Date	Original Delivery Date	Revised Delivery Date	Original Estimate	Current Estimate	General Fund	State Special Revenue	Federal	Other	Total	Total	Supplemental	Post-IMP	Re-Baselined	IV-V	Scope	Schedule	Budget	Risk
				Project Manager																				
OPI	Technology Innovation Implementation Grant		Executing	Emerson, Christine	No	10/1/2018	9/30/2020		\$1,742,656	\$1,742,656	\$12,000		\$1,730,656		\$1,742,656	\$94,813	No	No	No	No				

Draur, Bitsey

Description

This project will expand the capabilities of the School Nutrition Programs (SNP) system deployed with the ART II grant. It will optimize the use of cloud-based programs for the State Agency and Local Education Agencies allowing more collaboration and data analytics to assist with identifying errors, as well as successes among the SNP participants.

Project Objectives

- Enhance connectivity to remote locations
- Integrate USDA Free/Reduced application into the SNP system
- Expand menu planning functionality for sponsor collaboration
- Streamline responses to data requests and reporting to the USDA
- Upgrade and integrate the direct certification system soon to reach end of life
- integrate automated Procurement Review module
-

Agency Comments

Connectivity has been enhanced through providing hot spots and unlimited data plans. That part of this project is considered complete but being monitored in the event more connectivity work is needed. Expenses have been in project management work and the development of the re-platformed Direct Certification system. The team has been involved in product demonstrations, pulled together design documents, and created several work orders and is in negotiation with the vendor to satisfy the requirements for software enhancements and additions. There is no even spend-down/month for the goals of this project; therefore, though 30% of the work is completed, 30% of the budget has not yet been spent as those software expenses will hit the budget later in the project.

2018 Q4 LFC Report

GENERAL PROJECT INFORMATION					SCHEDULE DATES			TOTAL ESTIMATED COSTS		APPROPRIATED BUDGET AMOUNTS					EXPENDED	OTHER				HEALTH				
Agency	Title	Overall	Current Phase	Sponsor	HB10 Funded	Actual Start Date	Original Delivery Date	Revised Delivery Date	Original Estimate	Current Estimate	General Fund	State Special Revenue	Federal	Other	Total	Total	Supplemental	Post-IMP	Re-Baselined	IV-V	Scope	Schedule	Budget	Risk
				Project Manager																				
SOS	SOS Registry Integration System		Executing	DeFilippis, Joe	No	9/20/2018	2/28/2020		\$1,957,000	\$1,957,000					\$1,957,000	\$165,000	No	No	No	No				
				Burton, Jake																				

Description

The SOS Registry Integration System is to provide a single system platform to replace outdated and siloed systems in current use and to provide a single integrated system and technology platform for all business units in SOS. The project is to also provide a system that is intuitive and has user friendly experience for SOS customers.

Agency Comments

Project Objectives

Implement a highly configurable and intuitive modern system platform to replace the current business corporations, trademarks, bonds, UCC financing statements, notaries, and apostilles systems.

2018 Q4 LFC Report

GENERAL PROJECT INFORMATION					SCHEDULE DATES			TOTAL ESTIMATED COSTS		APPROPRIATED BUDGET AMOUNTS					EXPENDED	OTHER			HEALTH						
Agency	Title	Overall	Current Phase	Sponsor	HB10 Funded	Actual Start Date	Original Delivery Date	Revised Delivery Date	Original Estimate	Current Estimate	General Fund	State Special Revenue	Federal	Other	Total	Total	Supplemental	Post-IMP	Re-Baselined	IV-V	Scope	Schedule	Budget	Risk	
				Project Manager																					
STF	Insurance Policy and Billing System Replacement - Phase One		Executing	Parisian, AI	No	11/13/2017	12/1/2019		\$15,780,619	\$15,780,619					\$15,780,619	\$15,780,619	\$10,380,371	No	No	No	Yes				

Copps, Shannon

Description

Phase One to replace legacy insurance system that currently includes policy administration and billing functionality with the following systems:

1. Policy Administration
2. Policy Billing
3. Policy Rating
4. Account Management Portal
5. Agent Gateway Portal

Agency Comments

Risk updated to yellow due to the onsite resources from our system integrator being denied visa amendments. We continue to have the people working offshore and modifying work schedules as necessary.

Project Objectives

Develop and implement Phase One core insurance functionality for the defined systems.

2018 Q4 LFC Report

GENERAL PROJECT INFORMATION					SCHEDULE DATES			TOTAL ESTIMATED COSTS		APPROPRIATED BUDGET AMOUNTS					EXPENDED	OTHER				HEALTH					
Agency	Title	Overall	Current Phase	Sponsor	HB10 Funded	Actual Start Date	Original Delivery Date	Revised Delivery Date	Original Estimate	Current Estimate	General Fund	State Special Revenue	Federal	Other	Total	Total	Supplemental	Post-IMP	Re-Baselined	IV-V	Scope	Schedule	Budget	Risk	
				Project Manager																					
TRS	M-Trust Enhancements		Executing	Graham, Shawn	No	1/17/2017	9/30/2018	12/1/2019	\$1,281,010	\$1,719,133					\$1,804,397	\$1,804,397	\$978,390	No	No	Yes	No				
				Carlson, Dave																					

Description

The enhancement project encompasses a group of specific changes that will allow TRS to take full advantage of the recently completed technology upgrade to streamline business processes and significantly enhance staff productivity, compliance, and customer service.

Agency Comments

Project Objectives

Improve TRS staff efficiency and productivity by reducing manual, off-system work.
 Improve customer service by providing more information accurately and timely and by reducing the time taken to provide routine customer services.
 Improve data quality and auditability.