

# 2017 Q3 LFC Report

GENERAL PROJECT INFORMATION					SCHEDULE DATES			TOTAL ESTIMATED COSTS		APPROPRIATED BUDGET AMOUNTS					EXPENDED	OTHER				HEALTH				
Agency	Title	Overall	Current Phase	Sponsor	HB10 Funded	Actual Start Date	Original Delivery Date	Revised Delivery Date	Original Estimate	Current Estimate	General Fund	State Special Revenue	Federal	Other	Total	Total	Supplemental	Post-IMP	Re-Baselined	IV-V	Scope	Schedule	Budget	Risk
				Project Manager																				
AGR	Agricultural Licensing System		Executing	Mangold, Kimberly		4/29/2012	11/1/2013	11/1/2017	\$1,136,347	\$1,167,427		\$1,167,427			\$1,167,427	\$888,148	No	No	No	No				
				Gray, Andy																				

## Description

Upgrade existing Licensing and Registration system to allow web based licensing, registrations, inspections and enforcement activities.

## Project Objectives

Augment or replace existing hardcopy and email processes. Provide customers with an alternate method for registering products and renewing licenses. Provide department staff with alternative methods for entering inspection and enforcement data.

## Agency Comment

Current Estimate was updated to reflect an additional \$25,000 for hardware expenses. The departemnt purchased rugged mobile devices rather than the less expensive tablets for in-field inspections.

## Planned Value

\$980,015

## Rebaselined Date

## Earned Value

\$980,015

CPI

## Cost Variance

\$91,867

1.10

## Schedule Variance

\$0

SPI

1.00

COR	MSP Perimeter Fence Security		Executing	Fletcher, Michael	Yes	3/8/2016	12/31/2016	6/30/2018	\$550,000	\$629,000	\$550,000			\$74,000	\$624,000	\$20,000	Yes	No	Yes	No				
				Salmonsens, Jim																				

## Description

To have a fully functioning Security Perimeter Fence.

## Project Objectives

Engineering firm was consulted and a site visit of MSP campus/fence was conducted.

## Agency Comment

## Planned Value

\$20,000

## Rebaselined Date

8/16/2017

## Earned Value

\$20,000

CPI

## Cost Variance

\$0

1.00

## Schedule Variance

\$0

SPI

1.00

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DEQ	Coal Electronic ePermitting System		Executing	Dorrington, Christopher		6/27/2016	6/28/2019	6/28/2019	\$1,750,000	\$1,750,000				\$1,400,000	\$350,000	\$1,750,000	\$646,934	No	No	No	No				
				Eichhorn, Ashley																					

**Description**  
Develop an on-line permit and coal application.

**Agency Comment**  
DEQ and its contractors continue to make progress on phase 1 since our last quarterly report.

Planned Value	\$787,500	Rebaselined Date	
Earned Value	\$787,500	CPI	1.22
Cost Variance	\$140,566	SPI	1.00
Schedule Variance	\$0		

**Project Objectives**  
The Coal Program along with the Office of Surface Mining Reclamation and Enforcement (OSMRE) will form a partnership to create an end-to-end solution for a Coal ePermitting System. This project is phase 1 of 5. Phase I includes developing ePermit, web-enabling MT client-based coal database and incorporating OSMRE's two legacy database systems.

DEQ	FACTS - Phase 1		Executing	Davis, Tim		6/30/2015	6/30/2018	6/30/2019	\$980,000	\$1,185,131		\$1,157,488		\$350,000	\$1,507,488	\$1,278,073	Yes	No	Yes	No				
				Sharma, Pranav																				

**Description**  
Fees, Applications, and Compliance System (FACTS). Develop an on-line system for water protection permit applicatons, payments and reporting requirements for the life of the permits.

**Agency Comment**  
DEQ and its contractor continue to make progress since the last quarterly report. The change in budget includes the approved Contract Modification-2. The following were added in scope per Contract Modification:  
1) Changed mapping technology from Google Maps API to ESRI Leaflets.  
2) The project termination date is revised to allow for the full 12-month maintenance and warranty period after initial production date and any schedule slippage that may occur. There will not be an increase in costs due to the revised maintenance and warranty period.

Planned Value	\$1,278,073	Rebaselined Date	7/20/2017
Earned Value	\$1,278,073	CPI	1.00
Cost Variance	\$0	SPI	1.00
Schedule Variance	\$0		

**Project Objectives**  
The Water Protection Bureau (WPB) is replacing its current legacy system(s). The new system will align with State standards; include new and/or refined business functionality required by State and federal law, and meet business requirements identified during WPB's 2013 business process assessment.

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				Project Manager																				

DEQ	Remediation Information Management System (RIMS)		Executing	Chambers, Jenny	Yes	1/23/2012	6/30/2016	6/29/2018	\$4,270,000	\$5,344,000	\$700,000	\$1,880,000	\$40,000	\$2,724,000	\$5,344,000	\$3,618,943	No	No	Yes	Yes				
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Stolp, Staci

**Description**  
 Replacement of legacy system supporting Waste Management and Remediation Division and Petroleum Tank Compensation Board with updated state standard technology.

**Project Objectives**  
 Improve the availability and quality of information supporting the Remediation Programs, Underground Storage Tank Program, and Petroleum Compensation Board. This will enable these programs to deliver timely and accurate services, facilitate information sharing with internal and external stakeholders, measure performance and quality, improve program management, and maintain information security.

**Agency Comment**  
 DEQ is using internal and contracted augmentation staff to complete the project. In February 2017, DEQ implemented a portion of TREADS to support State Superfund time tracking and cost recovery. In the summer of 2017, DEQ plans a limited implementation of the Sample Data Management module of TREADS.

Planned Value	\$3,633,920	Rebaselined Date	11/16/2016
Earned Value	\$3,633,920	CPI	1.00
Cost Variance	\$14,977	SPI	1.00
Schedule Variance	\$0		

DLI	STAARS Phase 2		Closing	Nordlund, Brenda	Yes	2/25/2014	2/28/2017	6/30/2017	\$3,535,083	\$3,535,083					\$3,535,083	\$2,240,483	No	No	No	No				
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Warren, Kimberly

**Description**  
 Additional work related to the Status, Tax Accounting, Audit, and Reporting System (STAARS), a new UI Tax reporting system.

**Project Objectives**  
 To finish implementing, enhancing, and improving the STAARS system.

**Agency Comment**  
 Last vendor payment completed. Project is now closed.

Planned Value	\$2,240,483	Rebaselined Date	
Earned Value	\$2,240,483	CPI	1.00
Cost Variance	\$0	SPI	1.00
Schedule Variance	\$0		

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				Project Manager																				

DOA	Avaya Red VoIP Phase One		Executing	Van Syckle, Matt	No	3/6/2017	5/31/2019		\$4,507,748	\$4,507,748					\$4,507,748	\$2,234,940	No	No	No	No				
				Thomas, Greg																				

**Description**  
Migrating to a VoIP solution will address the State's critical need for an enterprise telephony system which offers data center fail-over and business continuity in the event of a disaster.

**Project Objectives**  
1 - Deploy Avaya Red VoIP core infrastructure to Helana and Miles City data centers.  
2 - VoIP migration of all Helena Campus locations.  
3 - Capitol Complex PoE network switch upgrades.

**Agency Comment**  
Project remains on schedule as of September 21, 2017

Planned Value	\$2,234,940	Rebaselined Date	
Earned Value	\$2,234,940	CPI	1.00
Cost Variance	\$0	SPI	1.00
Schedule Variance	\$0		

DOA	Claims and Lawsuit		Executing	Dahl, Brett		11/1/2013	6/30/2017	1/31/2018	\$947,900	\$1,137,900					\$1,137,900	\$1,137,900	\$922,282	Yes	No	Yes	No				
				Fox, Barry																					

**Description**  
Claims and Lawsuit Application for RMTD.

**Project Objectives**  
Migrate from Oracle Forms to sustainable technology; streamline Claims workflow; clean up legacy data; Enhance database structures.

**Agency Comment**

Planned Value	\$985,421	Rebaselined Date	7/12/2017
Earned Value	\$985,421	CPI	1.07
Cost Variance	\$63,139	SPI	1.00
Schedule Variance	\$0		

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				Project Manager																				

DOA	Data Protection Initiative		Executing	Pizzini, Lynne	Yes	10/15/2013	6/30/2015	12/31/2017	\$2,000,000	\$2,216,235	\$2,000,000				\$244,540	\$2,244,540	\$2,204,235	Yes	No	Yes	No				
				Frohlich, Joe																					

**Description**

Implementation of a statewide data protection system through user access control and verification. This initiative includes multi-factor authentication, comprehensive security controls for multiple identity stores, robust auditing capabilities, and the ability to integrate various agency systems together to manage and exchange data. This project will involve a statewide risk assessment and penetration test that will highlight vulnerabilities and generate requirements for improving security. This information will be used for an additional funding request to the 2015 Legislative Session.

**Agency Comment**

This project has been delayed due to priority of other projects and limitation of resources to implement multi-factor authentication.

Planned Value  
\$2,204,235

Rebaselined Date  
6/5/2015

Earned Value  
\$2,204,235

CPI  
1.00

**Project Objectives**

The following will be deliverables for this project: 1) Establish the "Gold source" for employee data. 2) Implementation of Access Control and Verification system. 3) Integration of access Control and verification system with various other identity stores. 4) Implementation of self-service password reset system. 5) Implementation of multi-factor authentication. 6) Enterprise Security Risk Assessment Report.

Cost Variance  
\$0

SPI  
1.00

Schedule Variance  
\$0

DOA	Data Protection Initiative Phase 2		Closing	Pizzini, Lynne	Yes	7/1/2015	6/30/2017	6/30/2017	\$800,000	\$749,999	\$749,999				\$749,999	\$754,929	No	No	No	Yes				
				Frohlich, Joe																				

**Description**

The goal of this project is to enhance information security statewide to better protect state government information systems which include citizen and other confidential data.

**Agency Comment**

This project is supporting the Enterprise Security program. Progress is being made in implementing best security practices for all agencies. This project is complete. The reduction in Appropriated Budget Amount was due to budget cuts from the general fund.

Planned Value  
\$749,999

Rebaselined Date

Earned Value  
\$754,929

CPI  
1.00

**Project Objectives**

Establishment of the Montana Information Security Advisory Council. Development of the Enterprise Security Program. Implement a statewide information security training and awareness program. Implementation of the web firewall product for all state web applications.

Cost Variance  
\$0

SPI  
1.01

Schedule Variance  
\$4,930

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				Project Manager																	Scope	Schedule	Budget	Risk

DOA	FileNet to Perceptive Content Migration Project		Closing	Baldwin, Ron		6/25/2015	9/30/2016	8/31/2017	\$2,592,498	\$2,592,498					\$2,592,498	\$2,592,498	\$2,400,000	No	No	No	No				
				Hinman, Audrey																					

<b>Description</b>	<b>Agency Comment</b>	<b>Planned Value</b>	<b>Rebaselined Date</b>
Establish infrastructure for a multi-tenant Enterprise Content Management solution to include production, test and development environments.	This project is complete and is being closed out.	\$2,592,498	
<b>Project Objectives</b>		<b>Earned Value</b>	
Implement multi-tenant Enterprise Content Management solution. Migrate DLI MWorks to enterprise service. Migrate all current IBM FileNet customers to Perceptive Content. Support and train current FileNet customers.		\$2,400,000	CPI
		<b>Cost Variance</b>	1.00
		\$0	SPI
		<b>Schedule Variance</b>	0.93
		(\$192,498)	

DOA	Network Technology Services Bureau - Network and Equipment upgrades		Closing	Baldwin, Ron	Yes	10/15/2015	6/30/2017	6/30/2017	\$4,821,000	\$4,740,645					\$4,740,645	\$4,740,645	\$4,740,645	No	No	No	No				
				Troupe, Jody																					

<b>Description</b>	<b>Agency Comment</b>	<b>Planned Value</b>	<b>Rebaselined Date</b>
Enhance the SummitNet network.	Upgraded core/aggregation network to 10Gb, and Internet portals to 2Gb (Helena) and 1Gb (Billings) in Spring 2016. NTSB finished installing all End of Life/End of Support identified for replacement for FY16/17. This project is complete. The reduction in total budget funding was due to allocating a portion of HB 10 funds to other agencies.	\$4,821,000	
<b>Project Objectives</b>		<b>Earned Value</b>	
Enhance the SummitNet network with CORE, aggregation, monitoring and security equipment upgrades to support higher bandwidth application needs. Upgrade voice, data, video and software equipment that is End of Life. Upgrades will support additional security, bandwidth, and new applications/ services implemented by State Agencies.		\$4,740,645	CPI
		<b>Cost Variance</b>	1.00
		\$0	SPI
		<b>Schedule Variance</b>	0.98
		(\$80,355)	

GENERAL PROJECT INFORMATION						SCHEDULE DATES			TOTAL ESTIMATED COSTS		APPROPRIATED BUDGET AMOUNTS					EXPENDED	OTHER				HEALTH			
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				Project Manager																				

DOA	SABHRS Financials Upgrade		Closing	Grey, Cheryl		1/1/2015	9/30/2016	5/15/2017	\$960,379	\$722,875					\$960,379	\$960,379	\$684,540	No	No	Yes	No				
				Lake, Jerri																					

**Description**  
Upgrade the SABHRS Financials system.

**Agency Comment**  
The project was re-baselined after the 2015 session due to SB 123 (State Fund removed from FY to CY budgeting).

Planned Value	\$684,540	Rebaselined Date	6/1/2015
Earned Value	\$684,540	CPI	1.00
Cost Variance	\$0	SPI	1.00
Schedule Variance	\$0		

**Project Objectives**  
Upgrade the SABHRS Financials system from 9.1 to 9.2 to provide additional functionality to our users and maintain support.

DOJ	FullCourt Enterprise Data Exchange (FEDEX)		Planning	Huseby, Butch	Yes	8/1/2015	12/31/2018	12/31/2018	\$340,000	\$340,000		\$340,000			\$340,000	\$15,774	Yes	No	Yes	No				
				Pierson, Greg																				

**Description**  
The primary purpose of FEDEX is to maintain a complete and accurate criminal history record in conjunction with the deployment of the FullCourt Enterprise system by the Office of Court Administrator. The two systems share information regarding court actions with state and local law enforcement and maintain the accuracy, timeliness and completeness of criminal history records.

**Agency Comment**  
This report includes three phases: II - IJIS Upgrade, III - Protection Orders, IV - Warrants which are funded by HB10 - LRIT funding. Funding for additional exchanges is sought under other FEDEX project phases. For instance Phase I - Justice Court Records System for MVD, is funded by the MDT Traffic Records Committee. The Office of Court Administrator continues to work toward deployment of their FullCourt Enterprise solution to courts in the State. We continue to be in the Planning phase of this very important effort, gathering information as resources are available.

Planned Value	\$16,000	Rebaselined Date	5/10/2017
Earned Value	\$16,000	CPI	1.01
Cost Variance	\$226	SPI	1.00
Schedule Variance	\$0		

**Project Objectives**  
Replace two existing batch court data exchanges with realtime web services to file dispositions with the Computerized Criminal History System. Construct new exchanges for protection orders, arrest/bench warrants, and no contact orders. As courts transition to FullCourt Enterprise include data exchanges at go-live.

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				Project Manager																	Scope	Schedule	Budget	Risk

DOJ	Montana Criminal History Improvement Project - Computerized Criminal History v2		Executing	Huseby, Butch	No	10/1/2015	3/31/2017	9/29/2017	\$1,729,455	\$1,729,508					\$1,556,469	\$172,986	\$1,729,455	\$1,243,104	No	No	Yes	Yes				
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Pierson, Greg

**Description**  
 Improve Montana's criminal records systems and related systems to improve the functioning of the State's criminal justice system.

**Project Objectives**  
 Enable charge level functionality for successful electronic data exchanges between OCA & DOJ. Update data exchanges to NIEM 3.0 conformance. Enable staging of orphan dispositional information and messaging to local arrest agencies to submit biometrics and charge information. Pave the way for future data exchanges with OCA, DOC, DOJ, & other agencies.

**Agency Comment**  
 The Montana Criminal History Improvement received a six months extension of the grant deadline until Sept 30, 2017. The detailed design for the new Sexual and Violent Offender Registry completed the final review cycle of the Detailed Design. A training contractor was recently hired via RFP. Application development continues with expectation of user acceptance testing in July-Sept. Go live postponed until completion of the NCHIP 2016 grant.

Planned Value	\$1,243,104	Rebaselined Date	4/1/2017
Earned Value	\$1,243,104	CPI	1.00
Cost Variance	\$0	SPI	1.00
Schedule Variance	\$0		

DOJ	Montana Enhanced Registration & Licensing Info. Network (MERLIN) Driver Modernization		Executing	Garcia, Sarah	No	3/31/2012	6/30/2016	12/31/2019	\$14,186,963	\$14,186,963	\$1,079,104	\$1,946,096	\$0	\$5,657,890	\$8,683,090	\$9,369,691	No	No	No	No					
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Cochrane, Mike

**Description**  
 Integrate 3M Corp, Driver Record and Issuance Verification Solution (DRIVS) functionality into the existing MERLIN Motor Vehicle Registration, Dealer Licensing and Registration, and Accounting system.

**Project Objectives**  
 Unify vehicle & driver customer accounting. Integrated driver licensing & records management. Incorporate driver, vehicle registration, dealer licensing, and accounting transactions. Move driver information from DOA mainframe to MERLIN database.

**Agency Comment**

Planned Value	\$9,361,980	Rebaselined Date	
Earned Value	\$9,361,980	CPI	1.00
Cost Variance	(\$7,711)	SPI	1.00
Schedule Variance	\$0		



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				Project Manager																				

FWP	WIS/PR		Executing	Kujala, Quentin		7/1/2015	6/30/2017	6/30/2018	\$1,300,000	\$1,300,000					\$1,300,000		\$1,300,000	\$1,004,829	Yes	No	Yes	No			
				Ciarmoli Wilson, Tina																					

**Description**

The Wildlife Division has identified enhancements and new development needs for its biological-focused applications that will improve the ability to collect, analyze, and manage species data. Work accomplished through this project will help ensure the continued viability of Wildlife's important data management systems.

**Agency Comment**

The project schedule coincides with the grant period. The PR grant allows FWP to match based on our ability to provide internal resources. The project schedule and delivery are tied to that level of effort and have been projected through the end of the grant period.

Planned Value  
\$1,004,829

Rebaselined Date  
7/1/2017

Earned Value  
\$1,004,829

CPI  
1.00

Cost Variance  
\$0

Schedule Variance  
\$0

SPI  
1.00

**Project Objectives**

The objective of this effort is to improve the overall efficiency, data integrity, and functionality of WIS to support the ongoing management of diverse species.  
 Goal #1: Finish development of production applications.  
 Goal #2: Develop additional applications to further Wildlife's ability to manage diverse species.

HHS	Enterprise Services Phase 1		Executing	Fuller, Stuart	Yes	2/8/2015	12/31/2015	1/1/2018	\$2,355,750	\$2,355,750	\$241,868				\$2,113,882		\$2,355,750	\$1,991,181	No	No	Yes	No			
				Katsilas, Justyn																					

**Description**

Enhance the Enterprise Architecture to implement additional business intelligence and data analytics for processing timeliness, backlogs, task throughput, error rates, and work participation. Pursue several security initiatives to protect client data in the database and on file servers, implement SIEM, and require multi-factor authentication.

**Agency Comment**

Only task left is the TAM Upgrade to support the effort to put CHIMES behind MFA. This effort is on target to be completed by the end of 2017.

Planned Value  
\$2,267,510

Rebaselined Date  
11/1/2016

Earned Value  
\$2,167,290

CPI  
1.09

Cost Variance  
\$176,109

Schedule Variance  
(\$100,220)

SPI  
0.96

**Project Objectives**

To enhance security of data in CHIMES and the EDX, as well as support the reporting and analytics needs of CHIMES data.

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				Project Manager																				

HHS	Enterprise Services Phase 2		Closing	Fuller, Stuart	Yes	10/8/2015	10/29/2016	6/30/2016	\$6,537,575	\$4,653,682	\$476,215		\$4,162,046		\$4,638,261	\$4,749,815	Yes	Yes	Yes	No				
				Katsilas, Justyn																				

**Description**  
 The purpose is: 1) Procure vendor to provide modern data management, data exchange, web services, PM, and reporting capabilities to support expanded health care services and 2) Upgrade to enterprise version of MuleSoft.

**Project Objectives**  
 To meet changes in federal and state regulations, enhance the Enterprise Services of DPHHS.

**Agency Comment**  
 The AVS integration and Implementation efforts have been removed from this project and are being tracked separately, due to their dependency on each other, and clarity for LFC Reporting. All other tasks for this project have been completed. Please refer to the post implementation and supplemental report.

Planned Value	Rebaselined Date
\$4,653,682	8/1/2017
Earned Value	CPI
\$4,653,682	0.98
Cost Variance	SPI
(\$96,133)	1.00
Schedule Variance	
\$0	

HHS	Enterprise Services Phase 3		Closing	Fuller, Stuart	Yes	7/1/2016	5/31/2017	7/31/2017	\$3,362,547	\$2,767,782	\$272,152		\$2,495,630		\$2,767,782	\$2,426,514	Yes	No	Yes	No				
				Katsilas, Justyn																				

**Description**  
 The purpose of this project is to support additional CMS Security Initiatives for EDX and CHIMES, and implement core messaging services that support troubleshooting and statistical transaction analysis on the EDX.

**Project Objectives**  
 To enhance data analytics, support state/federal requirements, increase user effectiveness in CHIMES, and transition to an ECM.

**Agency Comment**  
 The ECM efforts related to this project are now being reported separately, so have been removed from this effort. In addition, the reduction of the TPA services for Medicaid Expansion has created a reduction of scope to the EDX Phase 2 effort, making it now completed. The remainder of the scope related to this effort has been completed. Please refer to the supplemental and post implementation reports for this effort.

Planned Value	Rebaselined Date
\$2,767,782	8/1/2017
Earned Value	CPI
\$2,767,782	1.14
Cost Variance	SPI
\$341,268	1.00
Schedule Variance	
\$0	

GENERAL PROJECT INFORMATION						SCHEDULE DATES			TOTAL ESTIMATED COSTS		APPROPRIATED BUDGET AMOUNTS					EXPENDED	OTHER			HEALTH				
Agency	Title	Overall	Current Phase	Sponsor	HB10 Funded	Actual Start Date	Original Delivery Date	Revised Delivery Date	Original Estimate	Current Estimate	General Fund	State Special Revenue	Federal	Other	Total	Total	Supplemental	Post-IMP	Re-Baselined	IV-V	Scope	Schedule	Budget	Risk
				Project Manager																				

HHS	Joint Enterprise Data Sharing Enterprise Database (Phase I)		Closing	Fuller, Stuart	Yes	4/1/2016	2/28/2017	6/30/2017	\$803,507	\$803,507	\$79,006		\$724,500		\$803,506	\$794,160	No	No	Yes	No				
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Katsilas, Justyn

**Description**  
 Implement and automate both data and HELP Act report generation through the EDX to increase accuracy, reduce manual effort and amount of time to generate reports. Transition data from E&E system to web services, transform data from DLI, and provide data, reports, and an end-user interface to the Department's Business Intelligence Platform.

**Agency Comment**  
 This effort has been successfully completed and all deliverable accepted. Please see post implementation report.

Planned Value	\$803,507	Rebaselined Date	4/1/2017
Earned Value	\$803,507	CPI	1.01
Cost Variance	\$9,347	SPI	1.00
Schedule Variance	\$0		

**Project Objectives**  
 To enhance BI and Data Analytics capabilities and support state/federal regulation changes.

HHS	Medicaid Eligibility & Enhancement and CHIMES MA/HMK EA Integration		Closing	Smith, Laura	Yes	6/20/2013	12/31/2015	9/26/2016	\$26,882,679	\$26,632,680	\$2,702,438		\$23,930,242		\$26,632,680	\$24,708,205	Yes	Yes	Yes	Yes				
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Katsilas, Justyn

**Description**  
 Enhancements to the Department's integrated eligibility systems with newer technology and updates.

**Agency Comment**  
 The last development task originally planned with this effort, the Enhanced DMS Integration has been removed to be tracked separately in the Enterprise Content Management Integration. Please see supplemental and post implementation report.

Planned Value	\$26,632,680	Rebaselined Date	8/1/2017
Earned Value	\$26,632,680	CPI	1.08
Cost Variance	\$1,924,475	SPI	1.00
Schedule Variance	\$0		

**Project Objectives**  
 To improve user functionality in CHIMES, meet changes in federal and state regulations, and streamline/automate application and enrollment processes for SNAP/TANF/EA/MA/HMK.

GENERAL PROJECT INFORMATION						SCHEDULE DATES			TOTAL ESTIMATED COSTS		APPROPRIATED BUDGET AMOUNTS					EXPENDED	OTHER			HEALTH				
Agency	Title	Overall	Current Phase	Sponsor	HB10 Funded	Actual Start Date	Original Delivery Date	Revised Delivery Date	Original Estimate	Current Estimate	General Fund	State Special Revenue	Federal	Other	Total	Total	Supplemental	Post-IMP	Re-Baselined	IV-V	Scope	Schedule	Budget	Risk
				Project Manager																				

HHS	Montana Family Safety Information System (MFSIS) (Child Welfare) Phase I		Executing	Smith, Laura	Yes	2/15/2016	10/31/2016	10/31/2018	\$1,533,819	\$3,627,961	\$1,813,981	\$0	\$1,813,981		\$3,627,962	\$2,134,712	Yes	No	Yes	No					
				Keck, Lori																					

**Description**

The purpose of the MFSIS (Montana Family Safety information System) project is to replace, in a componentized approach, the case management, intake, and investigations business functions from the CAPS mainframe system. These major business functions will have the biggest impact to users, and provide the greatest opportunity to streamline and automate tasks for the CFSD staff.

**Agency Comment**

The team continues to focus on the intake portion of MFSIS which includes intake assessment, caseload, alerts, tasks and notifications. Working on bug fixes and small requirements in other areas to get DPHHS panels that can be fully tested and pushed out to UAT. These areas would be person search, entering new persons, address panel, alias panel, relationship panel and person demographics just to name a few.

Planned Value	\$1,951,542	Rebaselined Date	7/7/2017
Earned Value	\$2,467,013	CPI	1.16
Cost Variance	\$332,301	SPI	1.26
Schedule Variance	\$515,471		

**Project Objectives**

In response to the limitations of CAPS and to comply with recommendations from an October 2015 Legislative Audit Report, CFSD determined the need to implement a new CCWIS compliant system to replace CAPS. The new system will be modular and will operate concurrently with CAPS until all functionality has been completed and CAPS has been retired.

HHS	MPATH - Program Level Report		Planning	Matthews, Marie	Yes	1/2/2017	9/30/2022	9/30/2022	\$73,255,288	\$73,255,288	\$7,716,969		\$65,538,319		\$73,255,288	\$989,139	No	No	No	Yes					
				Hermanson, Gene																					

**Description**

The Department of Public Health and Human Services (DPHHS) has initiated the Montana Program for Automating and Transforming Healthcare (MPATH) to procure software and services to replace the State's aging legacy Medicaid Management Information System (MMIS). DPHHS will acquire discrete modules that align with the Final Rule for Mechanized Claims Processing and Information Retrieval Systems as described in 42 CFR 433.111, and successfully meet the goals and business needs identified by DPHHS during the modularity planning process.

**Agency Comment**

Planned Value	\$989,139	Rebaselined Date	
Earned Value	\$989,139	CPI	1.00
Cost Variance	\$0	SPI	1.00
Schedule Variance	\$0		

**Project Objectives**

The MPATH modularity blueprint includes the following modules: Systems Integration Services, Provider Services, Enterprise Data Warehouse Services, Data Analytics Services, Financial Support Services, Claims Processing and Management Services, Care Management Services, Customer Care Services, and Pharmacy Support Services. DPHHS will be developing and releasing RFP's related to these modules over the next two years.

GENERAL PROJECT INFORMATION						SCHEDULE DATES			TOTAL ESTIMATED COSTS		APPROPRIATED BUDGET AMOUNTS					EXPENDED	OTHER				HEALTH			
Agency	Title	Overall	Current Phase	Sponsor	HB10 Funded	Actual Start Date	Original Delivery Date	Revised Delivery Date	Original Estimate	Current Estimate	General Fund	State Special Revenue	Federal	Other	Total	Total	Supplemental	Post-IMP	Re-Baselined	IV-V	Scope	Schedule	Budget	Risk
				Project Manager																				

HHS	MPATH - Systems Integration Services		Planning	Matthews, Marie	Yes	3/6/2018	9/30/2022	9/30/2022	\$1	\$1	\$0	\$0	\$0	\$1	\$1	\$1	No	No	No	Yes				
				Hermanson, Gene																				

**Description**

Montana Program for Automating and Transforming Healthcare (MPATH) includes the Systems Integration Services (SI) module. The SI Services module encompasses integration and interoperability services, data management between modules, shared database services, and web service transactions.

**Project Objectives**

The state will obtain Systems Integration Services. Systems Integration Services will encompass three areas of the modularity technology platform; interoperability and enterprise integration, technical coordination, and the creation and maintenance of the operational data store. The Systems Integration Services Contractor will provide an enterprise technology platform and a diverse and flexible set of integration and interoperability services which are needed to support a variety of infrastructures, applications and technical solutions. The Systems Integration Services Contractor will also provide real-time web based entry and maintenance of member and benefit plan information for select Montana Healthcare Programs and support the receipt and creation of X12 transactions. Finally, the Systems Integration Services Contractor will provide Master Client/Provider Index functionality to uniquely identify and manage members, providers and other entities within the Montana Healthcare Programs enterprise.

**Agency Comment**

CMS approved the Montana Healthcare Programs Modularity Implementation Advanced Planning Document (IAPD) November 7, 2016. CMS approved the Systems Integration Services RFP on March 20, 2017. The Systems Integration Services RFP was released on Friday, May 12, 2017.

The Actual Start Date and the Total Project Funding will be updated when the Systems Integration Services vendor is selected and the contract is signed.

Planned Value	\$1	Rebaselined Date	
Earned Value	\$1	CPI	1.00
Cost Variance	\$0	SPI	1.00
Schedule Variance	\$0		

HHS	MT Bear Phase 4		Closing	Smith, Laura	No	1/2/2017	5/31/2017	4/28/2017	\$464,146	\$464,146	\$47,654		\$416,492		\$464,146	\$460,000	No	No	No	No				
				Katsilas, Justyn																				

**Description**

MT Bear Phase 4 is for additional operational analytics and business intelligence, expansion of integration layer to support more robust ad hoc reporting capabilities, and upgrading to the latest version of the Pentaho software product and associated regression testing.

**Project Objectives**

Provide more data and metrics for analytics of CHIMES data. This effort includes an update of the existing MT BEAR reports / data models to a new version to use a more current and supported version of the Pentaho Platform.

**Agency Comment**

This effort has been completed, and all invoices received and processed. This was originally reported within the Enterprise Services Phase 3 project, but was separated for clarity in reporting to LFC. Please see Post Implementation Report

Planned Value	\$464,146	Rebaselined Date	
Earned Value	\$464,146	CPI	1.01
Cost Variance	\$4,146	SPI	1.00
Schedule Variance	\$0		

GENERAL PROJECT INFORMATION						SCHEDULE DATES			TOTAL ESTIMATED COSTS		APPROPRIATED BUDGET AMOUNTS					EXPENDED	OTHER				HEALTH			
Agency	Title	Overall	Current Phase	Sponsor	HB10 Funded	Actual Start Date	Original Delivery Date	Revised Delivery Date	Original Estimate	Current Estimate	General Fund	State Special Revenue	Federal	Other	Total	Total	Supplemental	Post-IMP	Re-Baselined	IV-V	Scope	Schedule	Budget	Risk
				Project Manager																				

HHS	Pharmacy Benefits Manager for MMIS ( FlexibleRx )		Closing	Dalton, Mary		4/2/2012	3/2/2015	12/3/2015	\$65,500,000	\$6,867,517	\$875,608		\$5,991,909		\$6,867,517	\$6,778,779	No	Yes	No	Yes				
				Buska, Jeff																				

**Description**  
 Replace the legacy mainframe pharmacy system with the new FlexibleRx Pharmacy Benefits Management system that improves claims processing efficiency and increases the flexibility of the system to allow the Pharmacy Program staff to quickly respond to changing program requirements and member pharmacy needs.

**Project Objectives**  
 Implement a modern, configurable Pharmacy Benefits Management system that will administer pharmacy benefits for all members of the Montana Healthcare Programs.

**Agency Comment**  
 DPHHS CMS certification process began on 12/5/2015. DPHHS received CMS Certification of the FlexibleRx system on February 15, 2017. DPHHS will submit a project post implementation report before the Septmeber 2017 LFC meeting.

Planned Value	\$6,778,779	Rebaselined Date	
Earned Value	\$6,778,779	CPI	1.00
Cost Variance	\$0	SPI	1.00
Schedule Variance	\$0		

HHS	Predictive Modeling		Closing	Smith, Laura	Yes	1/2/2017	5/31/2017	4/28/2017	\$319,146	\$319,146	\$32,767		\$286,379		\$319,146	\$313,170	No	No	No	No				
				Katsilas, Justyn																				

**Description**  
 Predictive Modeling Extension is for utilizing a predictive model based on supervisor reviews and errors noted from scheduled review processes (e.g., PERM and QC), queuing cases for pre-authorization review and “nudging” system users in both the Self-Service Portal and Worker Portal throughout the data entry workflows when error prone situations are identified.

**Project Objectives**  
 Support a pre-authorization supervisor review functionality guided by a predictive model based on SNAP overpayment errors, and extend it to incorporate additional cases details from other quality control reviews.

**Agency Comment**  
 This effort has been completed, and all invoices received and processed. This was originally reported within the Enterprise Services Phase 3 project, but was separated for clarity in reporting to LFC. A data entry error occurred in the previous LFC report, reporting appropriated budget for this effort from State Special Revenue, and not Federal Funds. This has been corrected with this reporting period to reflect the funding sources accurately.

Planned Value	\$319,146	Rebaselined Date	
Earned Value	\$319,146	CPI	1.02
Cost Variance	\$5,976	SPI	1.00
Schedule Variance	\$0		

GENERAL PROJECT INFORMATION					SCHEDULE DATES			TOTAL ESTIMATED COSTS		APPROPRIATED BUDGET AMOUNTS					EXPENDED	OTHER			HEALTH					
Agency	Title	Overall	Current Phase	Sponsor	HB10 Funded	Actual Start Date	Original Delivery Date	Revised Delivery Date	Original Estimate	Current Estimate	General Fund	State Special Revenue	Federal	Other	Total	Total	Supplemental	Post-IMP	Re-Baselined	IV-V	Scope	Schedule	Budget	Risk
				Project Manager																				

HHS	WIC EBT Vendor Services		Executing	Harwell, Todd	No	9/24/2015	5/31/2017	9/30/2017	\$662,670	\$662,670	\$0		\$662,670		\$662,670	\$479,100	No	No	Yes	Yes				
				Giono, Becky																				

**Description**  
 This project is intended to develop a WIC EBT system. Services includes an EBT contractor that will support the WIC benefit transactions in all aspects, including card creating/distribution, redemption, reporting, settlement, merchant, retailer, and participant support services.

**Project Objectives**  
 The objective of this project is to utilize EBT contractor services for Montana's WIC program, to provide a broad range of EBT services and functions to support the electronic delivery of benefits to eligible participants in the State.

**Agency Comment**  
 The effort reported here is specific to the WIC DDI EBT Vendor Services effort. The project is progressing on target with issues/risks being mitigated. Pilot schedule to wrap up in August 2017, with a statewide rollout in September 2017.  
 In the previous report, the expended amount reported included expenses that were not related to this effort by mistake. This has been corrected with this reporting period to reflect the correct expenses and expended amounts.

Planned Value	\$623,039	Rebaselined Date	11/1/2016
Earned Value	\$649,417	CPI	1.36
Cost Variance	\$170,317	SPI	1.04
Schedule Variance	\$26,378		

JUD	Court Technology Improvement		Executing	McLaughlin, Beth	Yes	7/1/2015	6/30/2017	12/31/2018	\$834,000	\$834,000	\$834,000				\$834,000	\$353,151	Yes	No	Yes	No				
				Mader, Lisa																				

**Description**  
 Courtroom Technology Improvement Project

**Project Objectives**  
 Hardware/equipment technology project to continue modernization efforts in MT courts to meet the unique needs of the Branch, IT standards & ADA. Maintain current technologies, continue upgrading courts/courtrooms with video/audio, and provide equipment/technology necessary for courts/judges/public to fully benefit from statewide Efiling.

**Agency Comment**

Planned Value	\$353,151	Rebaselined Date	7/1/2017
Earned Value	\$353,151	CPI	1.00
Cost Variance	\$0	SPI	1.00
Schedule Variance	\$0		

GENERAL PROJECT INFORMATION						SCHEDULE DATES			TOTAL ESTIMATED COSTS		APPROPRIATED BUDGET AMOUNTS					EXPENDED	OTHER		HEALTH					
Agency	Title	Overall	Current Phase	Sponsor	HB10 Funded	Actual Start Date	Original Delivery Date	Revised Delivery Date	Original Estimate	Current Estimate	General Fund	State Special Revenue	Federal	Other	Total	Total	Supplemental	Post-IMP	Re-Baselined	IV-V	Scope	Schedule	Budget	Risk
				Project Manager																				

JUD	FullCourt Enterprise Statewide Case Management Upgrade		Executing	McLaughlin, Beth	No	4/14/2015	9/30/2016	6/30/2018	\$2,539,355	\$2,586,445	\$813,810		\$1,772,635		\$2,586,445	\$2,024,762	Yes	No	Yes	No				
				Mader, Lisa																				

Description	Agency Comment	Planned Value	Rebaselined Date
FullCourt Enterprise Statewide Case Management Upgrade		\$2,024,762	
		Earned Value	
		\$2,024,762	CPI
		Cost Variance	1.00
		\$0	
		Schedule Variance	SPI
		\$0	1.00

JUD	Montana Courts Electronic Filing System		Executing	McLaughlin, Beth		3/7/2013	6/30/2017	1/31/2018	\$1,745,660	\$2,015,660	\$1,828,669		\$487,263		\$2,315,932	\$1,606,860	No	No	Yes	No				
				Mader, Lisa																				

Description	Agency Comment	Planned Value	Rebaselined Date
Electronic Filing of Cases in Montana Courts via an E-Filing Web Portal		\$1,608,811	10/7/2016
		Earned Value	
		\$1,608,811	CPI
		Cost Variance	1.00
		\$1,951	
		Schedule Variance	SPI
		\$0	1.00



GENERAL PROJECT INFORMATION						SCHEDULE DATES			TOTAL ESTIMATED COSTS		APPROPRIATED BUDGET AMOUNTS					EXPENDED	OTHER			HEALTH				
Agency	Title	Overall	Current Phase	Sponsor	HB10 Funded	Actual Start Date	Original Delivery Date	Revised Delivery Date	Original Estimate	Current Estimate	General Fund	State Special Revenue	Federal	Other	Total	Total	Supplemental	Post-IMP	Re-Baselined	IV-V	Scope	Schedule	Budget	Risk
				Project Manager																	Scope	Schedule	Budget	Risk

LEG	Legislative Session Systems Replacement		Closing	Fox, Susan		5/15/2013	12/31/2017	12/31/2017	\$6,146,000	\$6,384,976	\$6,146,000				\$6,146,000	\$4,735,715	No	No	No	No				
				Murray, Susan																				

**Description**  
 Replacement, upgrade and consolidation of legislative systems supporting bill drafting, the engrossing and enrolling of bills, amendment processing, House and Senate journals and committee minutes, and replacement of the database that stores the Montana Code Annotated.

**Project Objectives**  
 The LEG IT Plan adopted by the Legislative Council identifies IT systems that are at or near obsolescence and need replacement. This project addresses the need to design and modernize core Legislative technology that is more than 27 years old.

**Agency Comment**  
 Project closing - we are completing payments to the contractor in our warranty phase. Post implementation report will be issued in June 2018.

Planned Value	\$5,088,976	Rebaselined Date	
Earned Value	\$5,088,976	CPI	1.07
Cost Variance	\$353,261	SPI	1.00
Schedule Variance	\$0		

MDT	Maintenance Management System (MMS)		Executing	Swartz, Jonathon	No	3/4/2013	9/27/2016	10/27/2017	\$2,000,000	\$2,850,000		\$2,529,893			\$2,850,000	\$1,885,829	No	No	No	No				
				Warren, Mike																				

**Description**  
 The purpose of this project is to purchase a commercial off-the-shelf (COTS) product that meets the MDT business need for a comprehensive, integrated Maintenance Management System (MMS).

**Project Objectives**  
 1) Advance the strategic approach to managing the MDT Maintenance Program.  
 2) Improve MDT Maintenance Program efficiencies.  
 3) Maintain or improve the customer satisfaction index."

**Agency Comment**  
 The MMS Project is in the training phase. By the end of September, over 800 MDT employees will be trained to use the new software.

Planned Value	\$1,847,318	Rebaselined Date	1/2/2017
Earned Value	\$1,885,829	CPI	1.00
Cost Variance	\$0	SPI	1.02
Schedule Variance	\$38,511		

GENERAL PROJECT INFORMATION					SCHEDULE DATES			TOTAL ESTIMATED COSTS		APPROPRIATED BUDGET AMOUNTS					EXPENDED	OTHER				HEALTH				
Agency	Title	Overall	Current Phase	Sponsor	HB10 Funded	Actual Start Date	Original Delivery Date	Revised Delivery Date	Original Estimate	Current Estimate	General Fund	State Special Revenue	Federal	Other	Total	Total	Supplemental	Post-IMP	Re-Baselined	IV-V	Scope	Schedule	Budget	Risk
				Project Manager																				

MDT	RSS (Aerial Photography)		Closing	Kailey, Dwane		7/1/2015	6/30/2016	8/15/2017	\$868,469	\$1,193,469		\$1,119,519	\$73,950		\$1,193,469	\$868,469	Yes	No	No	No				
				Dennis, Aaron																				

**Description**

MDT has COMPLETED the contract with Vexcel-Imaging to provide services to acquire, implement, train, and support an RSS to meet MDT's aerial survey and mapping business needs. The immediate operational need was an RSS that supports MDT's business, functional, and technical requirements/framework as identified. Focus will be on future growth and capability. DOA, STISD instructed MDT to store all RSS data at The State Data Center. The infrastructure between the State Data Center and MDT is now complete and functional. The State Data Center requirement did not delay the project however it added unanticipated costs (\$190K), time (12 months) and complexity. The 90-day warranty for project was signed off on August 15, 2017. A licence and maintenance contract is in effect until June 2019.

**Project Objectives**

- MDT has established a number of goals for the airborne sensing program.
- Replace existing analog camera, film processing, film scanning, and current softcopy suite used for photogrammetry with a new RSS.
- Ensure that MDT provides same or improved services and products.
- Satisfy goal of integrating different types of remote sensing data.
- The ability to store and retrieve data from The State Data Center.

**Agency Comment**

- Engineering Leadership has extended the User Acceptance Testing (UAT) to ensure appropriate and thorough testing is accomplished for the camera and all the software associated with the overall system.
- The Original Estimate of \$868,469 only included vendor costs from MDT's contract with Vexcel. Added into the Current Estimate is Internal Labor.
- The UAT testing is using actual federal aide projects, therefore, a portion of the labor costs will be reimbursed via FHWA.
- Internal hours from 11/18 until project completion have been rebaselined to a total of 2,700 hours at an internal cost of \$50 per hour. Of this number, 1,700 hours will be reimbursed via FHWA at a rate of 87%
- The original RSS Project was funded through State Special Revenue at \$868,469 for external costs only.
- The State Data Center requirement added \$190,000 in unanticipated costs to upgrade infrastructure.
- All project payments (\$868,469) have been made to Vexcel.

Planned Value  
\$868,469

Rebaselined Date  
11/18/2016

Earned Value  
\$868,469

CPI  
1.00

Cost Variance  
\$0

SPI  
1.00

OPI	ART II Grant		Executing	Emerson, Christine		10/1/2015	9/30/2018	9/30/2018	\$1,514,918	\$1,514,918	\$17,729		\$1,497,189		\$1,514,918	\$798,667	No	No	No	No				
				Draur, Bitsey																				

**Description**

The purpose of the grant funding is to decrease administrative errors in LEAs and schools identified by the OPI that are experiencing, or likely to experience, program administrative errors. Train School Food authority in school meal programs processes and newly implemented system.

**Project Objectives**

Purchase and implement a replacement Child Nutrition System, train users, reduce administrative errors, streamline data collection, reporting, and claiming.

**Agency Comment**

Planned Value  
\$808,382

Rebaselined Date

Earned Value  
\$808,382

CPI  
1.01

Cost Variance  
\$9,715

SPI  
1.00

GENERAL PROJECT INFORMATION						SCHEDULE DATES			TOTAL ESTIMATED COSTS		APPROPRIATED BUDGET AMOUNTS					EXPENDED	OTHER			HEALTH				
Agency	Title	Overall	Current Phase	Sponsor	HB10 Funded	Actual Start Date	Original Delivery Date	Revised Delivery Date	Original Estimate	Current Estimate	General Fund	State Special Revenue	Federal	Other	Total	Total	Supplemental	Post-IMP	Re-Baselined	IV-V	Scope	Schedule	Budget	Risk
				Project Manager																				

SOS	Information System Management (SIMS) - Phase 2		Closing	Stapleton, Corey		7/1/2013	4/25/2016	8/22/2016	\$2,800,964	\$2,800,964	\$2,800,964				\$2,800,964	\$2,800,964	No	Yes	No	No				
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English, Kellee

**Description**  
 Replace aging and outdated legacy mainframe

**Agency Comment**  
 SIMS Phase 2 went live 8/22/2016, three months behind schedule. Rolling Hold back payments will not be completely paid until a year after phase 3 is complete. A post-implementation report will be submitted by the Secretary of State's office in September 2017.

Planned Value	\$2,800,964	Rebaselined Date	
Earned Value	\$2,673,916	CPI	0.95
Cost Variance	(\$127,048)	SPI	0.95
Schedule Variance	(\$127,048)		

**Project Objectives**  
 Replace numerous, redundant, antiquated, and siloed systems with web-based, image and text searchable system. Provide enhanced customer service, eliminate manual resource hours utilized for records and information management

TRS	M-Trust Enhancements		Executing	Graham, Shawn	No	1/17/2017	9/30/2018	9/30/2018	\$1,281,010	\$1,281,010					\$1,281,010	\$1,281,010	\$294,906	Yes	No	No	Yes			
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Fournier, Jane

**Description**  
 The enhancement project encompasses a group of specific changes that will allow TRS to take full advantage of the recently completed technology upgrade to streamline business processes and significantly enhance staff productivity, compliance, and customer service.

**Agency Comment**

Planned Value	\$320,670	Rebaselined Date	
Earned Value	\$291,228	CPI	0.99
Cost Variance	(\$3,678)	SPI	0.91
Schedule Variance	(\$29,442)		

**Project Objectives**  
 Improve TRS staff efficiency and productivity by reducing manual, off-system work. Improve customer service by providing more information accurately and timely and by reducing the time taken to provide routine customer services. Improve data quality and auditability.